



August 13, 2014

Atlanta Falcons Stadium Company, LLC  
Mr. Greg Beadles  
4400 Falcon Parkway  
Flowery Branch, GA 30542

Atlanta NSP  
RE: **Equal Business Opportunity Quarterly Report #5**

Dear Greg,

In accordance with Section 11.4 c. (v) of the Tri-Party Memorandum of Understanding for a Successor Facility to the Georgia Dome, we are pleased to present the required quarterly update.

The project continues to keep a keen focus on implementation of the Equal Business Opportunity Plan (EBO). Currently, of the total \$167,729,209.69 contracted to date, just above 26% has been awarded to our MFBE partners.

Progress to note since the last report, the NSP design team has developed several internship opportunities for minority and female undergraduate college students with positions across the country with firms including 360 Architecture, Buro Happold, Kimley-Horn, ICON Venue Group and other prime design consultants. An overview is provided in this report. We have also included a quick narrative describing one of the many success stories of the EBO program we have implemented on the Atlanta NSP regarding the successful award of the abatement/demo contractor of the Friendship Baptist Church.

At the time of this report, Total Contracts awarded for the overall job represent approximately 15%, with the vast majority of the contracts yet to be awarded. This percentage mainly reflects the scopes of Architecture, Engineering and Superstructure Concrete. We remain committed to fulfilling the obligations set forth in the Equal Business Opportunity plan and will provide similar updates on a quarterly basis. Should you have any specific questions or comments, please let me know. Please find the project summary below.

Summary	Total Contracted	Value of Scope to M/FBE	% of Prime Contract Value
AE + Developer + HHRM Contracts	\$ 167,729,209.69	\$ 43,957,443.05	26.2%

Sincerely,  
ICON Venue Group

Marc Farha  
Executive Vice President

Cc: Bill Darden



# ATLANTA NSP

## EBO QUARTERLY UPDATE #5

**PRESENTED BY:**

**DARDEN & COMPANY**

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*The information in this report is confidential and proprietary*

# ATLANTA NSP

## EBO QUARTERLY UPDATE #5

### INDEX

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1. 360 Architecture
2. Developer Held Contracts
3. Construction Manager Joint Venture



**360 ARCHITECTURE**  
**ARCHITECTURE/ENGINEERING EBO REPORT No. 5**  
August 13, 2014





## Equal Business Opportunity Plan Compliance Protocol

**Objective:** Develop and execute a program in which 360 Architecture's (360) extended A/E team's goal is to successfully implement an Equal Business Opportunity ("EBO") Plan for enlisting and monitoring participation of local minority and female business enterprises ("M/FBE") relative to the design of the New Stadium Project ("NSP").

The following reflects the actions of 360 since the submittal of the Architecture/Engineering Report No. 4, dated May 21, 2014:

### Community Outreach:

- ICON and the NSP design team implemented a Minority and Women Summer Internship Program for minority and female undergraduate students. Seven students participated in the program.
- 360 is a 2014 Corporate Sponsor of the Atlanta Chapter of the National Organization of Minority Architects



### Local Teaming Members Participation:

- **Goode Van Slyke (AABE)** – Local Architect
  - Developing event level Documents
- **Stanley Beaman Sears (FBE)** – Local Architect
  - Developing Signage and Wayfinding Documents
- **Ecoworks (FBE)** – Sustainability, Primary Consultant
  - Assist in the planning/leading of the sustainability update meetings with Falcons/Design/Construction team
  - Point of contact for conversations with Green Building Council on understanding interpretations on specific credits/approach to energy modeling
- **Sykes Consulting (AABE)** – Structural Engineer
  - Part of Buro Happold's Structural Engineering team
  - Engineering and generating documents for foundation bidding and construction
  - Onsite Construction Administration
- **S.L. King and Khafra (AABE)** - Mechanical, Electrical and Plumbing (MEP) Engineer
  - Part of WSP's MEP Engineering team
    - **S.L. King** - Providing MEP fit out documents for the locker rooms, functional spaces on the field level and food service spaces. The 4/24/14 progress set was their first drawing issuance, and their documents were part of the 6/18/14 100% DD set.
    - **Khafra** - Engaged in the fire protection design, attending a number of meetings with the fire department, running calculations and laying out the fire protection systems for



the building. They produced drawings and specifications for the DD GMP set. Khafra is in the process of hiring the full-time MEP field representative.

- **Long Engineering (FBE) and Skyline (AABE) - Civil Engineers**
  - Part of Kimley Horn's Civil Engineering team
    - **Long Engineering** - Participate as a co-consultant on the site civil design, coordination, document preparation, construction phase services, meetings, etc.
    - **Skyline** - Site visits to observe construction of the civil scope, generate and issue field reports
  
- **The Creative Eye (AABE) and Centricity (FBE) - Landscape Architects**
  - Part of HGOR's Landscape Architect team
    - **The Creative Eye (TCE)** - TCE is currently active in design contributions specifically at the corner of Northside and New MLK
    - **Centricity** - Participated in the design review for the DD GMP Submittal
  
- **McAfee3 Architects (AABE and FBE) – Accessibility**
  - Part of United Spinal Association's team, participated in July 30, 2014 Community Outreach Meeting and reviewing of documents for ADA compliance.
  
- **R.L. Brown and Associates (AABE) – Building Codes**
  - Part of FSC's team, scope of work includes:
    - Reviewed 6/18/14 DD architectural and Life Safety drawings for code compliance
    - Review the CD progress print architectural and Life Safety drawings for code compliance
    - Construction Administration
  
- **FTE (APABE) – Field Turf, Primary Consultant**
  - Collaborated with 360 on the field turf study and design
  
- **J & A Engineers (HABE) - AV/Communications**
  - Part of WHJW's AV team, J&A has participated in technology meetings and produced drawings for the DD package. They are currently updating the Revit model with cable pathway spatial requirements. J&A will be preparing CDs adding detail to the model and enhancing specifications.
  
- **Camacho Associates (HABE) - Food Service**
  - Part of Ricca Newmark's team, generated DD phase MEP Revit for the Commissary design
  
- **Epsten Group (FBE) - Building Envelope**
  - Part of Heitmann & Associates team to collaborate with 360 on the design of Exterior Skin (Building Envelope). They have completed their review of the 100% DD / GMP documents and was submitted on 7/18/14. They will continue to review the documents as requested and will review the 100% CD's when they are submitted.

**No additional City Certified AE consultants have been added to the team since the last EBO report.**



**Architecture and Engineering Team Paid to Date Summary**

- All basic services invoices of minority and female business enterprises are current
- Attached is the invoice, change order and paid to date summary report

**Atlanta NSP Minority and Women 2014 Summer Internship**

**Overview**

ICON and the Design team provided an opportunity for minority and women undergraduate students majoring in Architecture and Engineering to gain professional experience as a paid intern on the Atlanta NSP. Over 50 students submitted their qualifications for consideration.

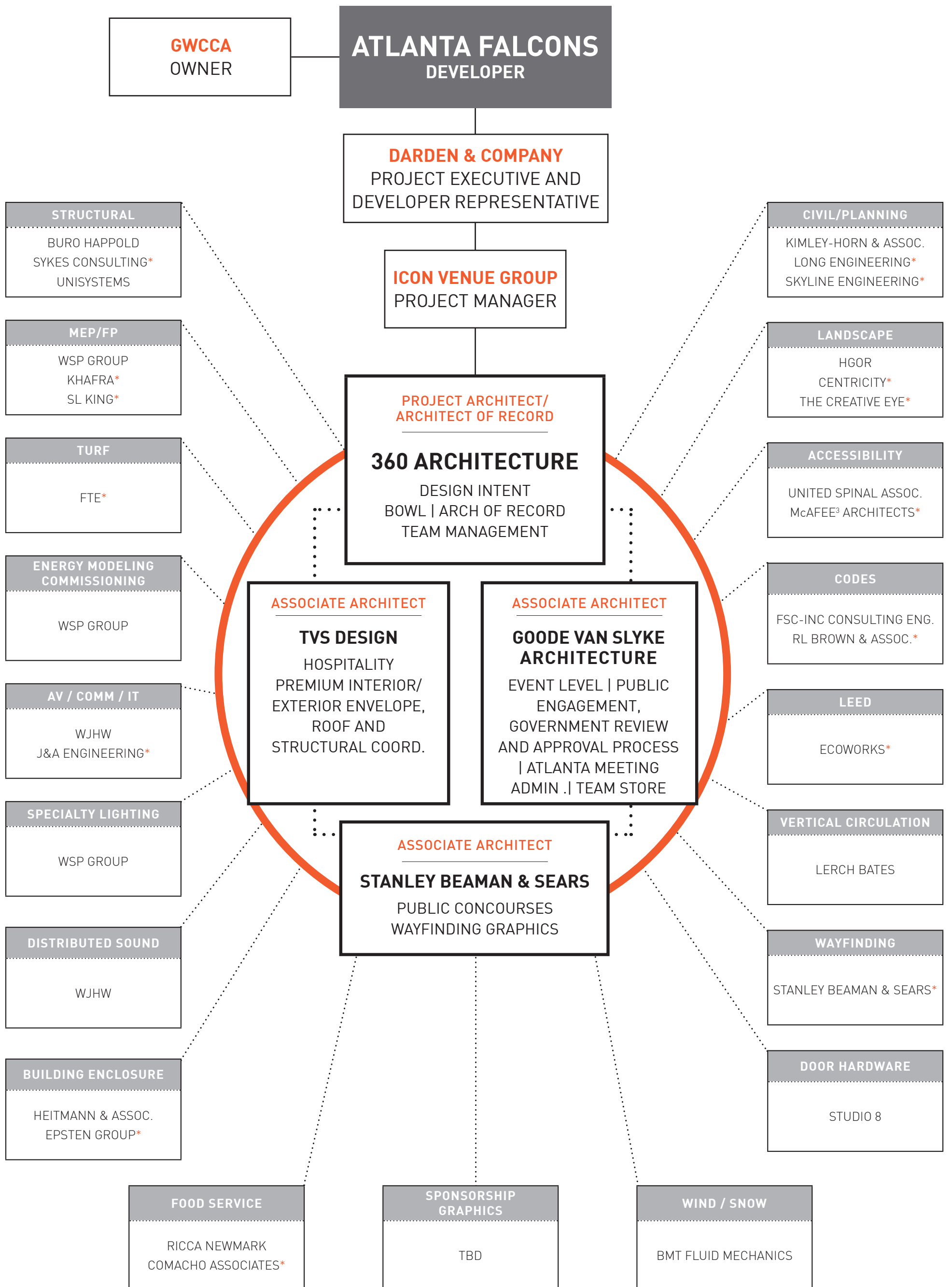


**NSP Internship Hires**

Firm	Discipline	Designation	School	Number of Interns
360 Architecture	Architecture	Female	Kansas State	1
TVS Design	Architecture	African American, Female	Auburn, Wentworth	2
HGOR	Landscape Architect	Female	Virginia Tech	1
Buro Happold	Structural Engineer	African American	State University of New York	1
GVSA	Architecture	African American	NC State	1
ICON Venue	Project Management	African American	Georgia Tech	1
<b>Total Interns</b>				<b>7</b>

# ATLANTA FALCONS

## NEW STADIUM PROJECT ORGANIZATION CHART



\*DENOTES M/FBE FIRMS



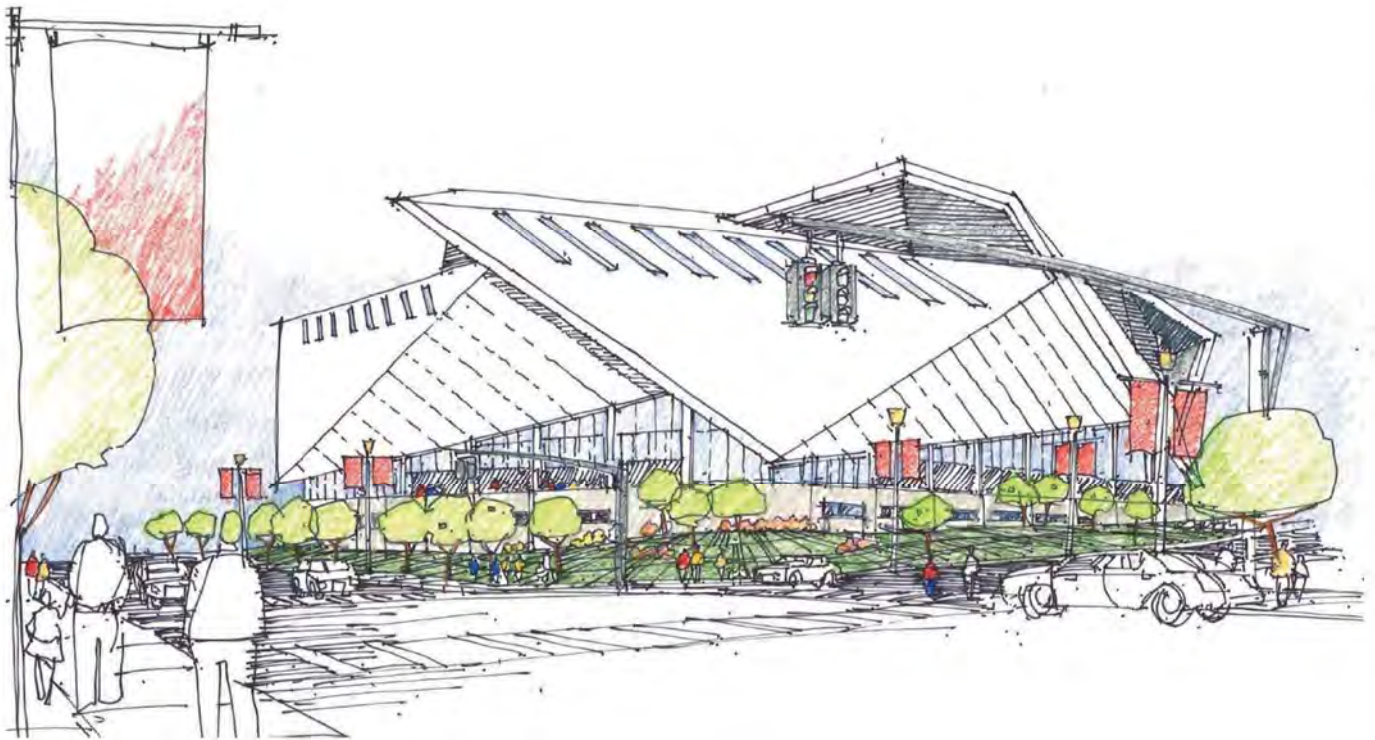


Scope of Work	Firm Name	Contract Value (Includes All Change Orders)	Value of Scope to M/FBE Provider	EBO Change Order (Approved Additional Services)	Total EBO Contract Value		Percent Complete	EBO Actual PTD	% of Prime Contract Value	% of Total Contract Value	City of Atlanta Type of Certification	
					Invoiced to Date	Paid to Date						
Architecture - Designer and Architect of Record	360 Architecture	\$ 17,545,515.50				\$ 7,308,510.50	\$ 6,694,193.50	38.2%				
Architecture - Local	TVS Design				Not M/FBE, fee is part of 360 Architecture's fee							
Architecture - Local	Stanley Beaman Sears		\$ 1,300,000.00	\$ -	\$ 1,300,000.00	\$ 714,990.00	\$ 657,100.00	50.5%	7.9%	7.4%	4.3%	FBE
Architecture - Local	Goode Van Slyke		\$ 2,000,000.00	\$ 461,488.00	\$ 2,461,488.00	\$ 1,008,221.50	\$ 1,008,221.50	41.0%	12.1%	14.0%	8.2%	AABE
Civil Engineering - Prime Consultant	Kimley Horn	\$ 1,245,527.50				\$ 512,983.24	\$ 469,356.18	37.7%				
Civil Engineering - Local Team Member	Long Engineering		\$ 248,050.00	\$ 23,434.96	\$ 271,484.96	\$ 160,302.46	\$ 150,827.46	55.6%	23.9%	21.8%	0.9%	FBE
Civil Engineering - Local Team Member	Skyline Engineering		\$ 57,500.00	\$ 8,175.26	\$ 65,675.26	\$ 12,975.70	\$ 9,610.26	14.6%	2.0%	5.3%	0.2%	AABE
Landscape Architecture - Prime Consultant	HGOR	\$ 433,760.00				\$ 217,566.00	\$ 206,145.00					
Landscape Architecture - Local Team Member	The Creative Eye, LLC (TCE)		\$ 33,250.00	\$ -	\$ 33,250.00	\$ 11,220.00	\$ 7,500.00	22.6%	3.4%	7.7%	0.1%	AABE
Landscape Architecture - Local Team Member	Centricity, LLC		\$ 49,875.00	\$ -	\$ 49,875.00	\$ 12,454.00	\$ 7,730.00	15.5%	3.5%	11.5%	0.2%	FBE
Structural Engineering - Prime Consultant	Buro Happold	\$ 5,217,750.00				\$ 2,419,543.00	\$ 2,253,100.00	43.2%				
Structural Engineering - Local Team Member	Sykes Consulting		\$ 1,226,950.00	\$ -	\$ 1,226,950.00	\$ 385,584.23	\$ 336,590.00	13.0%	14.9%	23.5%	4.1%	AABE
Structural Engineering - Roof Mechanization	Unisystems				Not M/FBE, fee is part of Buro Happold's fee							
Mech, Plumb, Elec and FP Engineer - Prime Consultant	WSP Flack & Kurtz	\$ 3,510,000.00				\$ 1,125,549.00	\$ 1,070,454.10	30.5%				
Mech, Plumb, Elec and FP Engineer - Local Team Member	SL King		\$ 600,000.00	\$ -	\$ 600,000.00	\$ 166,265.00	\$ 149,638.50	24.9%	11.8%	17.1%	2.0%	AABE
Mech, Plumb, Elec and FP Engineer - Local Team Member	Khafra		\$ 600,000.00	\$ -	\$ 600,000.00	\$ 54,036.00	\$ 48,632.40	8.1%	3.8%	17.1%	2.0%	AABE
LEED Administration	Ecoworks	\$ 152,000.00	\$ 152,000.00	\$ -	\$ 152,000.00	\$ 36,200.00	\$ 31,675.00	20.8%	100.0%	100.0%	0.5%	FBE
A/V	WJHW	\$ 858,594.00				\$ 343,776.51	\$ 332,508.34	38.7%				
A/V - Local Team Member	J & A Engineering		\$ 317,679.78	\$ -	\$ 317,679.78	\$ 133,920.00	\$ 90,600.00	28.5%	21.4%	37.0%	1.1%	HABE
Field Drainage and Turf Design	FTE	\$ 75,000.00	\$ 75,000.00	\$ -	\$ 75,000.00	\$ 12,125.00	\$ 12,125.00	16.2%	100.0%	100.0%	0.2%	APABE
Food Service	Ricca Newmark Design (RND)	\$ 181,000.00				\$ 99,550.00	\$ 92,762.50	51.3%				
Food Service - Local Team Member	Comacho Associates		\$ 54,300.00	\$ -	\$ 54,300.00	\$ -	\$ -	0.0%	0.0%	30.0%	0.2%	HABE
Experiential Graphics	TBD	\$ -	\$ -	\$ -		\$ -						
Building Codes and Life Safety	FSC	\$ 239,000.00				\$ 107,550.00	\$ 107,550.00	45.0%				
Building Codes and Life Safety - Local Team Member	RL Brown		\$ 59,000.00	\$ -	\$ 59,000.00	\$ -	\$ -	0.0%	0.0%	24.7%	0.2%	AABE
Accessibility/ADA	United Spinal	\$ 89,500.00				\$ 24,337.50	\$ 18,712.50	20.9%				
Accessibility/ADA - Local Team Member	McAfee3 Architects		\$ 22,500.00	\$ -	\$ 22,500.00	\$ 5,862.50	\$ 5,862.50	26.1%	23.9%	25.1%	0.1%	AABE/FBE
Vertical Circulation	Lerch Bates	\$ 66,385.00				\$ 30,915.00	\$ 30,915.00	46.6%				
Door Hardware	Studio Eight	\$ 16,300.00				\$ 5,565.00	\$ 630.00	0.0%				
Building Envelope	Heitmann & Associates	\$ 264,000.00				\$ 57,460.00	\$ 50,480.00	0.0%				
Building Envelope	Epsten Group		\$ 38,000.00		\$ 38,000.00	\$ -	\$ -	0.0%	0.0%	14.4%	0.1%	FBE
Wind Engineering	BMTFM	\$ 170,000.00				\$ 114,450.00	\$ 37,200.00	21.9%				
<b>Total Contract Value (as of report date)</b>		<b>\$ 30,064,332.00</b>	<b>\$ 6,834,104.78</b>	<b>\$ 493,098.22</b>	<b>\$ 7,327,203.00</b>	<b>\$ 15,081,912.14</b>	<b>\$ 13,880,119.74</b>	<b>18.1%</b>	<b>24.4%</b>	<b>24.4%</b>		

**Atlanta New Stadium Project**  
**THREESIXTY ARCHITECTURE**  
**CONSULTANT SELECTION SUMMARY**



Scope of Work	Firm Name	Role	M/FBE Firm
Architecture	360 Architecture	Lead Designer	N/A
Architecture	TVS Design	Local Team Member	N/A
Architecture	Stanley Beaman Sears	Local Team Member	FBE
Architecture	Goode Van Slyke	Local Team Member	AABE
Civil Engineering	Kimley Horn	Lead Designer	N/A
Civil Engineering	Long Engineering	Local Team Member	FBE
Civil Engineering	Skyline Engineering	Local Team Member	AABE
Structural Engineering	Buro Happold	Lead Designer	N/A
Structural Engineering	Unisystems	Roof Mechanization	
Structural Engineering	Sykes Consulting	Local Team Member	AABE
Mech, Plumb, Elec and FP Engineer	WSP	Lead Designer	N/A
Mech, Plumb, Elec and FP Engineer	SL King	Local Team Member	AABE
Mech, Plumb, Elec and FP Engineer	Khafra	Local Team Member	AABE
LEED Administration	Ecoworks	Lead Designer	FBE
Building Codes and Life Safety	FSC	Lead Designer	N/A
Building Codes and Life Safety -Local Team Member	RL Brown & Associates	Local Team Member	AABE
Accessibility/ADA	United Spinal	Lead Designer	N/A
Accessibility/ADA	McAfee3 Architects	Local Team Member	AABE/FBE
Landscape Architecture - Prime Consultant	HGOR	Lead Designer	
Landscape Architecture - Local Team Member	The Creative Eye, LLC	Local Team Member	AABE
	Centricity	Local Team Member	FBE
Audio/Visual	WHJW	Lead Designer	
Audio/Visual	J & A Engineering	Local Team Member	HABE
Field Drainage and Turf Design	FTE	Lead Designer	APABE
Food Service	Ricca Newmark Design (RND)	Lead Designer	
	Comacho Associates	Local Team Member	HABE
Door Hardware	Studio Eight	Consultant	N/A
Building Envelope	Heitmann And Associates	Lead Designer	N/A
Building Envelope	Epsten Group	Local Team Member	FBE
Experiential Graphics	<b>TBD</b>		
Wind Engineering	BMTFM	Consultant	N/A
Vertical Circulation	Jerch Bates	Lead Designer	N/A
	<b>Summary</b>	<b># Firms Approved</b>	<b># M/FBE Firms Selected</b>
		31	16



## DEVELOPER HELD CONTRACTS EBO REPORT

August 13, 2014





Developer-Held Contracts

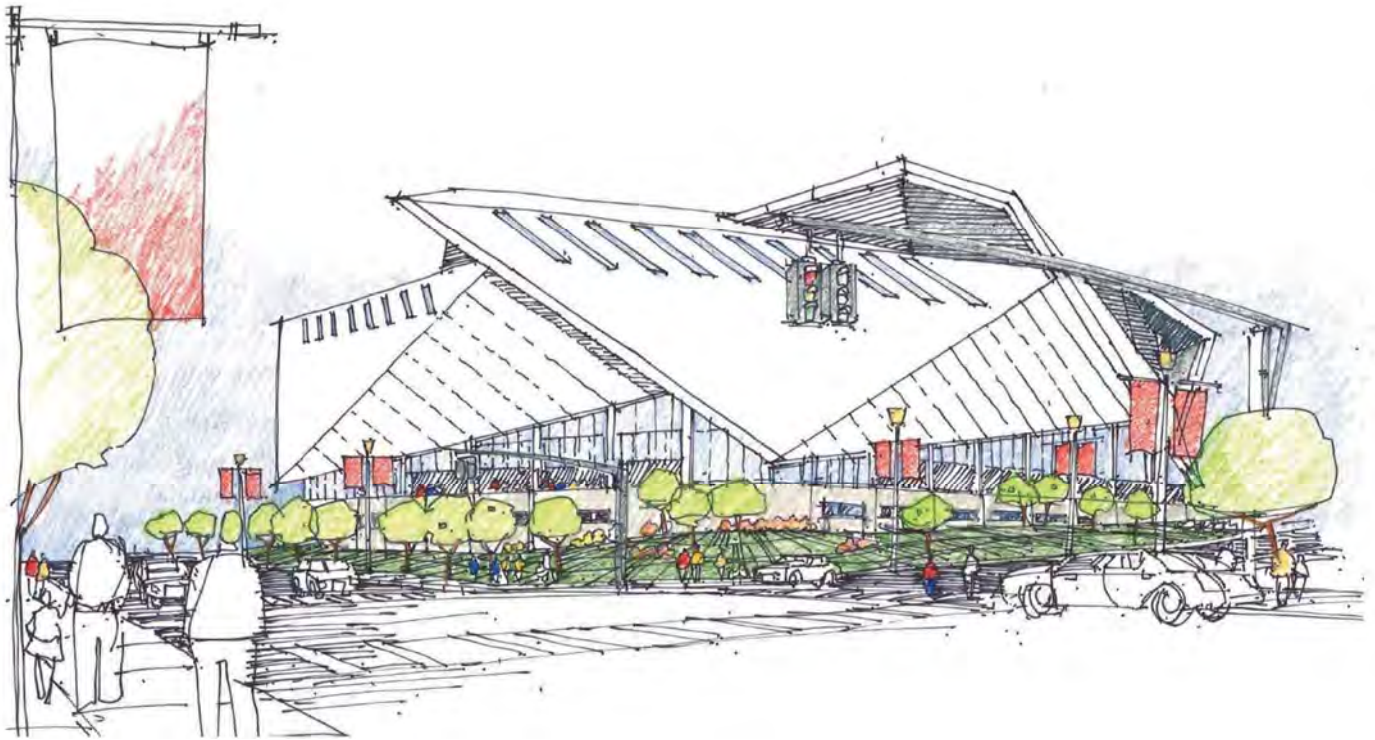
Scope of Work	Firm Name	Contract Value	Value of Scope to M/FBE Provider	Change Order (Additional Services)	Total EBO Contract Value	Invoiced to Date	Paid to Date	Percent Complete	EBO Actual Paid To Date	EBO % of Prime Contract Value	EBO % of Total Contract Value	City of Atlanta Type of Certification
Surveyor	Long Engineering	\$ 681,058.25	\$ 681,058.25	\$ -	\$ 681,058.25	\$ 658,209.22	\$ 658,209.22	96.6%	100.0%	100.0%	28.4%	FBE
Diversity Coordinator	Griffin & Strong, P.C.	\$ 340,000.00	\$ 340,000.00	\$ -	\$ 340,000.00	\$ 25,500.00	\$ 25,500.00	7.5%	100.0%	100.0%	14.2%	AABE
Material Tester	NOVA/Terracon/Oasis	\$ 28,310.00				\$ -	\$ -	0.0%				
	ZM		\$ 8,780.00	\$ -	\$ 8,780.00	\$ 5,900.00	\$ 5,900.00	67.2%	100.0%	31.0%	0.4%	APABE
Geotechnical/Environmental Engineer	Langan	\$ 1,348,259.93				\$ 1,108,167.27	\$ 1,040,242.64	96.1%				
	Advanced Analytical Services		\$ 83,899.00	\$ -	\$ 83,899.00	\$ 83,899.00	\$ 58,641.50	69.9%	5.6%	6.2%	3.5%	FBE
	Excalibur Drilling		\$ 162,753.35	\$ -	\$ 162,753.35	\$ 162,753.35	\$ 145,456.10	89.4%	14.0%	12.1%	6.8%	FBE
	Contour Engineering		\$ 23,436.00	\$ -	\$ 23,436.00	\$ 23,436.00	\$ 23,436.00	100.0%	2.3%	1.7%	1.0%	APABE
	Oasis Construction Services		\$ 28,475.00	\$ -	\$ 28,475.00	\$ 28,475.00	\$ 28,475.00	100.0%	2.7%	2.1%	1.2%	FBE
<b>Totals</b>		<b>\$ 2,397,628.18</b>	<b>\$ 1,328,401.60</b>	<b>\$ -</b>	<b>\$ 1,328,401.60</b>	<b>\$ 2,096,339.84</b>	<b>\$ 1,985,860.46</b>		<b>47.6%</b>	<b>55.4%</b>	<b>55.4%</b>	

**Atlanta New Stadium Project**  
Darden & Company, LLC / Icon Venue Group  
**Contractor Selection Summary**

**DARDEN & COMPANY**  
A Limited Liability Company



<b>Scope of Work</b>	<b>Firm Name</b>	<b>Role</b>	<b>M/FBE Firm</b>
Surveyor	Long Engineering	Civil	FBE
Geotechnical/Environmental Engineer	Langan	Lead Environmental	
	Advanced Analytical Services	Reporting	FBE
	Excalibur Drilling	Excavation	FBE
	Contour Engineering	Lab Testing	APABE
	Oasis Construction Services	Equipment	FBE
Roadways Construction Material Testing	NOVA / Terracon / Oasis / 2M	Lead CMT	
	2M	Equipment	APABE
Project Diversity Coordinator	GSPC Law, L.P.	Public Relations	AABE
NSP Construction Material Testing	AMEC	Lead	
	Wilmer Engineering, Inc	Field Execution	FBE
	Tri-Tech Associates, Inc.	Field Execution	AABE
<b>Summary</b>	<b># Firms Approved</b>		<b># M/FBE Firms Selected</b>
	12		9



## CONSTRUCTION MANAGER JOINT VENTURE EBO REPORT

August 13, 2014



## **Construction Manager Joint Venture**

After Holder Construction Group and Hunt Construction Group were selected as the Prime Construction Manager Joint Venture team for the NSP, they decided to pursue partnering with local City of Atlanta AABE Certified firms C.D. Moody Construction Company and H.J. Russell & Company to form HHRM.

***C.D. Moody and H.J. Russell are both 10% partners in HHRM and account for 20% MFBE participation in HHRM's contract.***

### **HHRM Contracted to Date and Selection Summaries**

- Attached is the Contracted to Date Summary Report
- Attached is the Selection Summary

## HHRM EBO OUTREACH ACTIVITIES

Below is a comprehensive list of all of the EBO activities since the last A & E Quarterly EBO Report submitted in May 2014. There were several outreach opportunities to provide progress updates and other pertinent information regarding the New Atlanta Falcons' Stadium. The picture below are the participants of the Cesar Mitchell's Informational Session held May 2014, which included over 100 attendees. The attendees included Trade Contractors and Vendors that perform all trades of construction.

- The Sky Is the Limit, Greater Atlanta Economic Alliance (GAEA), May 6, 2014
- Cesar Mitchell Informational Session/ EBO Plan Update, May 29, 2014
- GA Black Constructors Association, June 26, 2014
- Special Systems Meet and Greet, July 7, 2014





## [PARTNERSHIP FOR SUCCESS](#)

*This segment highlights one of the many successes on the New Stadium Project (NSP).* Part of the objective is to create a win-win scenario for all parties involved. In the spirit of the City of Atlanta's Equal Business Opportunity (EBO) Program, growth opportunities coupled with diligence and strong desire to learn will lead to positive results.

Kissberg Construction is a certified AABE/FBE firm based in Stone Mountain, Georgia. A growing construction firm, the firm was established in 1993 and has been based in the Atlanta metro area for 18 years.

Kissberg was one of the potential bidders on the demolition of Mt. Vernon Church and was unsuccessful. Thereafter, Kissberg requested constructive feedback from HHRM JV as to why Kissberg was unsuccessful. HHRM readily offered feedback based on the previous experience. HHRM advised there would be another opportunity to bid on another scope of work. Because of perservance and a strong interest in participating on the NSP, Kissberg utilized the information to create a winning bid for the demolition and abatement of Friendship Baptist Church. As a team, we agreed that it was important for the community that a minority owned- firm was instrumental in the demolition of this historic church considering the contribution and the rich historical aspect shaped by the shear existence and its impact on the city of Atlanta.

Kissberg began asbestos abatement on July 14, 2014 and completed ahead of schedule on July 24, 2014. The following Monday July 28, Kissberg began demolition and completed by the end of July. During the demo and abatement, Kissberg also coordinated with the team and Friendship on preserving the bell, bricks and cornerstones from the original building built in 1867. Friendship has recognized and appreciated the care and handling of the specific historic artifacts listed above.



**Atlanta New Stadium Project**  
 Holder-Hunt-Russell-Moody, A Joint Venture  
**M/FBE Paid to Date Summary, Report reflects invoices paid up to 6/2014**



Scope of Work	Firm Name	Contract Value (Includes All Change Orders)	Value of Scope to M/FBE Provider	EBO Change Order (Additional Services)	Total EBO Contract To Date	Invoiced to Date	Total Paid to Date	EBO Paid to Date	Percent Complete	EBO Actual PTD	EBO % of Total Contract Value	EBO % of Total Contract Value	City of Atlanta Type of Certification
<b>ROADWAYS</b>													
Civil Engineer - Roadways Projects	Parsons Brinckerhoff	\$ 2,213,687				\$ 1,629,733	\$ 1,629,733		73.62%				
Surveyor & Utility Design	Long Engineering		\$ 418,832	\$ 87,325	\$ 506,157	\$ 350,421		\$ 263,546	0.00%	16.17%	22.86%	0.37%	FBE
Site Lighting	Williams, Russell, Johnson (WRJ)		\$ 167,970	\$ 15,467	\$ 183,437	\$ 143,583		\$ 110,253	0.00%	6.77%	8.29%	0.14%	AABE
Contractor (Mangum Street Relocation)	Reeves Contracting Co.	\$ 2,994,446				\$ 2,825,662	\$ 2,543,096		84.93%				
Markings & Signage	Highway Services		\$ 27,000	\$ 5,984	\$ 32,984	\$ 31,041		\$ 30,542	92.60%	1.20%	1.10%	0.02%	FBE
Erosion Control	Clean Water Consultants		\$ 5,000	\$ 10,000	\$ 15,000	\$ -		\$ -	0.00%	0.00%	0.50%	0.01%	FBE
Electrical	ME Contractors		\$ 20,000	\$ 8,646	\$ 28,646	\$ 27,511		\$ 5,939	20.73%	0.23%	0.96%	0.02%	FBE
Traffic Control	The Corbett Group		\$ 378,000	\$ (98,000)	\$ 280,000	\$ 251,925		\$ 251,925	89.97%	9.91%	9.35%	0.21%	AABE
Asphalt	Atlanta Paving		\$ 160,000	\$ 110,000	\$ 270,000	\$ 191,239		\$ 191,239	70.83%	7.52%	9.02%	0.20%	HABE
Trucking	MC Trucking		\$ 10,000	\$ 16,158	\$ 26,158	\$ 26,158		\$ 17,915	68.49%	0.70%	0.87%	0.02%	AABE
Fencing	C & C Fence		\$ 2,321	\$ 28,615	\$ 30,935	\$ 30,935		\$ 30,935	100.00%	1.22%	1.03%	0.02%	FBE
Trucking	Navigators Construction		\$ 5,874	\$ -	\$ 5,874	\$ 5,873		\$ 5,874	100.00%	0.23%	0.20%	0.00%	AABE
Trucking	Grier Brothers		\$ 101,000	\$ -	\$ 101,000	\$ 100,270		\$ 100,270	99.28%	3.94%	3.37%	0.07%	AABE
Trucking	Harrell Hauling Inc.		\$ 50,000	\$ 78,867	\$ 128,867	\$ 128,867		\$ 128,867	100.00%	5.07%	4.30%	0.10%	AABE
Trucking	MAR Trucking		\$ 5,000	\$ -	\$ 5,000	\$ 4,060		\$ 4,060	81.20%	0.16%	0.17%	0.00%	AABE
	Clean Water Consultants		\$ 2,084	\$ -	\$ 2,084	\$ 2,084		\$ 2,084	100.00%	0.08%	0.07%	0.00%	FBE
<b>ATLANTA NSP</b>													
GA Dome Utilities, Erosion Control, NSP Site Demo (Incl. Mt Vernon)	Dennis Taylor	\$ 1,722,441				\$ 1,722,441	\$ 1,550,196		90.00%				
Demolition	Southern Site Development		\$ 195,000	\$ -	\$ 195,000	\$ -		\$ -	0.00%	0.00%	11.32%	0.14%	HABE
	C & C Fence		\$ 27,015	\$ -	\$ 27,015	\$ 2,783		\$ 2,505	9.27%	0.16%	1.57%	0.02%	FBE
	Cornerstone Demolition		\$ 544,700	\$ -	\$ 544,700	\$ 496,223		\$ 38,549	7.08%	2.49%	31.62%	0.40%	FBE
Mass Excavation and Site Grading	Reeves Contracting Co.	\$ 7,729,241				\$ 3,896,853	\$ 3,507,167		45.38%				
Trucking	TBD		\$ 130,500	\$ -	\$ 130,500	\$ -		\$ -	0.00%	0.00%	1.69%	0.10%	TBD
Paving	Atlanta Paving		\$ 1,900,000	\$ -	\$ 1,900,000	\$ -		\$ -	0.00%	0.00%	24.58%	1.40%	HABE
Engineering	Long Engineering		\$ 15,000	\$ -	\$ 15,000	\$ -		\$ -	0.00%	0.00%	0.19%	0.01%	FBE
Blasting	Symmetry Rock Drilling		\$ 35,000	\$ -	\$ 35,000	\$ -		\$ -	0.00%	0.00%	0.45%	0.03%	FBE
Auger Cast Piles	Berkel	\$ 3,686,999				\$ 1,363,408	\$ 1,227,067		33.28%				
Steel	Anasteel		\$ 551,500	\$ -	\$ 551,500	\$ -		\$ -	0.00%	0.00%	14.96%	0.41%	FBE
Trucking	TBD		\$ 54,000	\$ -	\$ 54,000	\$ -		\$ -	0.00%	0.00%	1.46%	0.04%	TBD
Drilled Piers	ABE	\$ 4,900,373				\$ 723,502	\$ 651,151		13.29%				
	Ram Tool and Supply		\$ 20,000	\$ -	\$ 20,000	\$ 1,479		\$ 1,479	7.40%	0.23%	0.41%	0.01%	FBE
	S. A. White Oil Company		\$ 75,000	\$ -	\$ 75,000	\$ 3,707		\$ 3,707	4.94%	0.57%	1.53%	0.06%	FBE
	Anasteel & Supply		\$ 1,011,560	\$ -	\$ 1,011,560	\$ 24,232		\$ 24,232	2.40%	3.72%	20.64%	0.75%	FBE
Work Orders	Bryson Constructors	\$ 154,076	\$ 154,076	\$ -	\$ 154,076	\$ 154,076	\$ 154,076	\$ 154,076	100.00%	100.00%	3.14%	0.11%	AABE
Superstructure	HHRM Concrete	\$ 97,795,634				\$ -	\$ -		0.00%				
	Gunby		\$ 870,000	\$ -	\$ 870,000	\$ -		\$ -	0.00%	0.00%	0.89%	0.64%	HABE/FBE
	Ram Tool		\$ 750,000	\$ -	\$ 750,000	\$ -		\$ -	0.00%	0.00%	0.77%	0.55%	FBE
	Anatek		\$ 6,800,000	\$ -	\$ 6,800,000	\$ -		\$ -	0.00%	0.00%	6.95%	5.03%	HABE/FBE
	Anasteel		\$ 13,500,000	\$ -	\$ 13,500,000	\$ -		\$ -	0.00%	0.00%	13.80%	9.98%	HABE/FBE
	Misc. Contractor		\$ 250,000	\$ -	\$ 250,000	\$ -		\$ -	0.00%	0.00%	0.26%	0.18%	TBA
Shallow Foundation/ First Lift	Precision Technique	\$ 11,915,706				\$ -	\$ -		0.00%				
	Anatek		\$ 3,704,874	\$ -	\$ 3,704,874	\$ -		\$ -	0.00%	0.00%	31.09%	2.74%	AABE
	Anatek		\$ 2,285,426	\$ -	\$ 2,285,426	\$ -		\$ -	0.00%	0.00%	19.18%	1.69%	HBE/FBE
	Ram Tool		\$ 10,000	\$ -	\$ 10,000	\$ -		\$ -	0.00%	0.00%	0.08%	0.01%	FBE
Friendship Baptist Church Demolition and Abatement	Kissberg Construction	\$ 232,120	\$ 222,120	\$ -	\$ 222,120	\$ -		\$ -	0.00%	0.00%	95.69%	0.16%	AABE/FBE
	Little Environmental		\$ 10,000	\$ -	\$ 10,000	\$ -		\$ -	0.00%	0.00%	4.31%	0.01%	AABE
<b>SALES CENTER</b>													
	HHRM	\$ 1,922,527				\$ 1,922,527	\$ 1,922,527		100.00%				
	Uptime		\$ 360,764	\$ 19,777	\$ 380,541	\$ 380,541		\$ 380,541	100.00%	19.79%	19.79%	0.28%	AABE/FBE

Scope of Work	Firm Name	Contract Value (Includes All Change Orders)	Value of Scope to M/FBE Provider	EBO Change Order (Additional Services)	Total EBO Contract To Date	Invoiced to Date	Total Paid to Date	EBO Paid to Date	Percent Complete	EBO Actual PTD	EBO % of Prime Contract Value	EBO % of Total Contract Value	City of Atlanta Type of Certification
	Atlanta Contract Glazing		\$ 19,430	\$ 5,139	\$ 24,569	\$ 24,569		\$ 24,569	100.00%	1.28%	1.28%	0.02%	FBE
	F & S Mechanical & Plumbing		\$ 117,617	\$ 14,098	\$ 131,715	\$ 131,715		\$ 131,715	100.00%	6.85%	6.85%	0.10%	FBE
	Alliance Fire Protection		\$ 14,650	\$ 975	\$ 15,625	\$ 15,625		\$ 15,625	100.00%	0.81%	0.81%	0.01%	FBE
	MBA Waste		\$ 1,320	\$ 660	\$ 1,980	\$ 1,980		\$ 1,980	100.00%	0.10%	0.10%	0.00%	FBE
	Southern Door and Plywood		\$ 11,563	\$ 1,928	\$ 13,491	\$ 13,491		\$ 13,491	100.00%	0.70%	0.70%	0.01%	FBE
	Construction Clean-Up		\$ 2,005		\$ 2,005	\$ 2,005		\$ 2,005	100.00%	0.10%	0.10%	0.00%	FBE
<b>TOTALS</b>		\$ 135,267,249.51	\$ 34,996,199.89	\$ 305,638.56	\$ 35,301,838.45	\$ 14,238,201.12	\$ 13,185,013.72	\$ 1,937,922.48		14.7%	26.1%	26.1%	



Scope of Work	Firm Name	Role	M/FBE Firm
<b>Relocation of Mangum Street / MLK Demo</b>	<b>Reeves Contracting Company</b>	Roadways/ Rework	N/A
	Atlanta Paving	Asphalt	HABE
	C & C Fence	Fencing	FBE
	Clean Water Consultants	Erosion Control/ Landscaping	FBE
	Grier Brothers	Trucking	AABE
	Harrell Hauling, Inc.	Trucking	AABE
	Highway Services	Marking and Signage	FBE
	M E Contractors Inc.	Electrical	FBE
	MAR Trucking	Hauling	AABE
	MC Trucking	Trucking	AABE
	Navigators Construction	Trucking	AABE
The Corbett Group	Traffic Control	AABE	
<b>Roadway Engineering/ Design</b>	<b>Parsons Brinckerhoff</b>	Consultants	N/A
	Long Engineering	Civil	FBE
	Williams, Russell, Johnson (WHR)	Site Lighting	AABE
<b>GA Dome Utilities, Erosion Control, NSP Site Demo (Incl. Mt Vernon)</b>	<b>Dennis Taylor</b>		N/A
	C& C Fence	Barrier Wall and Fence	FBE
	Cornerstone Demolition and Grading	Sawcutting, demolition, hauling	FBE
	Southern Site Development (SSD)	Mt. Vernon Church Demolition	HABE
<b>Mass Excavation/ Excavation Support- Includes ACP Support</b>	<b>Reeves Contracting Co.</b>		N/A
	TBD	Trucking	TBD
	Atlanta Paving	Paving	HABE
	Grier Brothers	Trucking	AABE
	Harrell Hauling, Inc.	Trucking	AABE
	Long Engineering	Engineering	FBE
	MAR Trucking	Hauling	AABE
	MC Trucking	Trucking	AABE
	Symmetry Rock Drilling	Blasting	FBE
The Corbett Group	Traffic Control	AABE	
<b>Auger Cast Piles</b>	<b>Berkel</b>		N/A
	Anasteel	Steel	FBE
	TBD	Trucking	TBD
<b>Drilled Piers</b>	<b>ABE</b>		N/A
	Anasteel & Supply Company	Construction Steel and Supplies	FBE
	Ram Tool & Supply	Construction Materials	FBE
	S. A. White Oil Company	Fuel	FBE
<b>Sales Center</b>	Alliance Fire Protection	Fire Protection	FBE
	Atlanta Contract Glazing	Glass/ Glazing	FBE
	Construction Clean-Up	Janitorial Services	FBE
	F & S Mechanical	Mechanical	FBE
	MBA Waste	Waste Services	FBE
	Southern Door and Plywood	Doors/ Frames/ Hardware	FBE
	Uptime	Electrical	AABE/FBE
<b>Shallow Foundations/ First Lift</b>	<b>Precision</b>	Shallow Foundations	N/A
	Technique Concrete Construction	Supply, installation of concrete material, etc.	AABE
	Anatek, Inc.	Supply and install rebar	HABE/ FBE
	Ram Tool	Misc. material	FBE
	<b>Kissberg Construction</b>	Friendship Baptist Church Abatement and Demolition	AABE/ FBE
	<b>Little Environmental</b>	Abatement of FBC	AABE
<b>Superstructure</b>	<b>HHRM JV</b>	Concrete	
	Gunby	Concrete Place/ Finish	HABE
	Ram Tool	Formwork/ Misc. Material	FBE

