

# DARDEN & COMPANY

A Limited Liability Company

November 19, 2015

Atlanta Falcons Stadium Company  
Mr. Greg Beadles  
4400 Falcon Parkway  
Flowery Branch, GA  
30542

Mercedes-Benz Stadium

RE: **Equal Business Opportunity Quarterly Report #10**

Dear Greg,

In accordance with Section 11.4 c. (v) of the Tri-Party Memorandum of Understanding for a Successor Facility to the Georgia Dome, we are pleased to present the required quarterly update.

The project continues to keep a keen focus on implementation of the Equal Business Opportunity (EBO) Plan. Through the third quarter of 2015, the total contract amount of \$831,748,230 has been awarded, with over 33% awarded to our M/FBE partners.

Progress to note since the last report, concrete super structure completed, interior partitions and rough-in continues, façade steel is underway, and on site steel assembly has commenced in preparation for erection.

Major trades awarded during the third quarter of 2015 included Graphics / Wayfinding, CIP Aisle Steps, Carpet / flooring, Miscellaneous Steel and Paint / Wallcovering, bringing Total Contracts awarded for the overall job to nearly 95%. Should you have any specific questions or comments, please let me know. Please find the project summary below.

Summary	Total Contracted	Value of Scope to M/FBE	% of Prime Contract Value
AE + Developer + HHRM	\$ 831,748,230	\$ 276,141,263	33.2%

Sincerely,  
DARDEN & COMPANY, LLC

Bill Darden



# Mercedes-Benz Stadium

## EBO QUARTERLY UPDATE #10

**PRESENTED BY:**

**DARDEN & COMPANY**

*The information in this report is confidential and proprietary*

# Mercedes-Benz Stadium

## EBO QUARTERLY UPDATE #10

### INDEX

---

1. HOK - Hellmuth, Obata & Kassabaum, Inc.
2. Developer-Held Contracts
3. Construction Manager Joint Venture



HOK  
**ARCHITECTURE/ENGINEERING EBO REPORT No. 10**  
Nov. 19, 2015





## Equal Business Opportunity Plan Compliance Protocol

**Objective:** Develop and execute a program in which HOK's extended A/E team's goal is to successfully implement an Equal Business Opportunity ('EBO') Plan for enlisting and monitoring participation of local minority and female business enterprises ('M/FBE') relative to the design of the Mercedes-Benz Stadium (MBS).

The following reflects the actions of HOK and the Project Design Team since the submittal of the Architecture/Engineering Report No. 09, dated August 19, 2015.

### Community Outreach:

- HOK is a 2015 Corporate Sponsor of the Atlanta Chapter of the National Organization of Minority Architect.

### Local Teaming Members Participation and Recent Activities:

- **Goode Van Slyke (AABE) – Local Architect:**
  - EVENT LEVEL
    - Continued with Construction Administrative duties, weekly calls, processing submittals, fielding contractor phone calls, answering requests for information and making site visits with reports.
  - PARKING DECK
    - Assisted GSFIC and the contractor with execution of Substantial Completion, Material Completion and processing punch lists.
    - Continued to attend weekly site visits.
    - Assisted Owner in considering pedestrian traffic patterns.
    - Addressed numerous field conditions in support of the Design-Build partners.
  - ADMINISTRATION AREA
    - Prepared and made a preliminary presentation on the Falcons for the finishes and furnishings intended for the space.
    - Continued to coordinate work in the field with upcoming design.
    - Continued to monitor and coordinate MEP modifications.
    - Reviewed the HHRM most recent cost estimate.
- **Stanley Beaman Sears (FBE) – Local Architect:**
  - Continued the following design and work efforts:
    - Answered contractor requests for information.
    - Developed options for concession areas.
    - Provided contractor with custom artwork for individual sign types.
    - Updated and revised the message schedule for review and final approval by the Falcons.
    - Developed MBS naming rights options for the gate identification pylons designs.
    - Refined the placement / location of gate identification pylons to coordinate with other gate / entry devices (i.e. magnetometers, etc.).
- **Ecoworks (FBE) – Sustainability, Primary Consultant:**
  - Maintained the LEED-NC project scorecard and monitored project progress for Owner updates.
  - Coordinated with HHRM to monitor progress on the LEED Materials & Resources calculations.
  - Coordinated with HOK and HHRM to provide product submittal reviews for LEED compliance.
  - Provided consulting services with WSP to for a detailed review of LEED prerequisite/credit documentation.
  - Provided consulting services with HOK and WSP to finalize all LEED Design Phase documentation.
- **Sykes Consulting (AABE) – Structural Engineer, part of Buro Happold Structural Engineering team:**
  - Responded to contractor requests for information.
  - Performed onsite Construction Administration, responding to RFI and submittals.





- **S.L. King and Khafra** (AABE) - Mechanical, Electrical and Plumbing (MEP) Engineers, Part of WSP's MEP Engineering team:
  - S.L. King (HVAC and Electrical):
    - Continued to support design evolution.
    - Provided construction administration support services.
    - Processed contractor requests for information.
    - Reviewed and returned submittals and shop drawings.
  - Khafra:
    - Provided full-time onsite Field Representative supporting the design team for Mechanical, Plumbing, Fire Protection and Electrical disciplines.
    - Reviewed contractor submittals and shop drawings.
- **Long Engineering** (FBE) and **Skyline** (AABE) - Civil Engineers, part of Kimley Horn's Civil Engineering team:
  - Provided construction observation visits.
  - Coordinated Utilities and conducted general construction administration activities.
  - Reviewed / processed contractor requests for information and Submittals.
  - Facilitated GDOT permitting.
- **J & A Engineers** (HABE) - AV/Communications, part of WJHW's AV/ES Engineering team:
  - Along with WJHW, continued to coordinated low voltage systems with MEP and architectural design changes/updates.
  - Continued to coordinated telecom infrastructure with IBM PON requirements.
  - Continued to review telecom shop drawings.
  - Along with WJHW, published Bulletins 100, 103, and 103.1.
  - Coordinated low voltage systems with MEP and architectural design drawings.
  - Reviewed Bowl Audio system with Danley.
  - Coordinated access control system with the door hardware schedule.
- **Camacho Associates** (HABE) - Food Service, part of Ricca Newmark Design Food Service Team:
  - Provided ongoing coordination with the clash detection model.
  - Provided answers to MEP related contractor requests for information.
  - Reviewed shop submittals.
- **Epstein Group** (FBE) - Building Envelope:
  - Collaborated as part of Heitmann & Associates team with HOK on the design of Exterior Skin (Building Envelope).
- **Centricity** (FBE) – part of HGOR Landscape Architect Team
  - General Construction Observation Tasks
  - Site Walk to review MLK Landscape/ Hardscape installation
  - Written Field Reports
  - Answered questions regarding contractor requests for information.
  - Analyzed contractor proposed change orders and participated at cost meetings.

**No additional City Certified AE consultants have been added to the team since the last EBO report.**

**Architecture and Engineering Team Paid to Date Summary:**

- All basic services invoices of minority and female business enterprises are current.
- Attached is the invoice, change order and paid to date summary report.



## Atlanta MBS Minority and Women Internship-Update

### Overview

Darden & Company and the Design team provided an opportunity for minority and women undergraduate students majoring in Architecture and Engineering to gain professional experience as a paid intern on the Atlanta MBS. Over 50 students submitted their qualifications for consideration. The following chart illustrates the current staffing for Interns:

### MBS Internship Hires

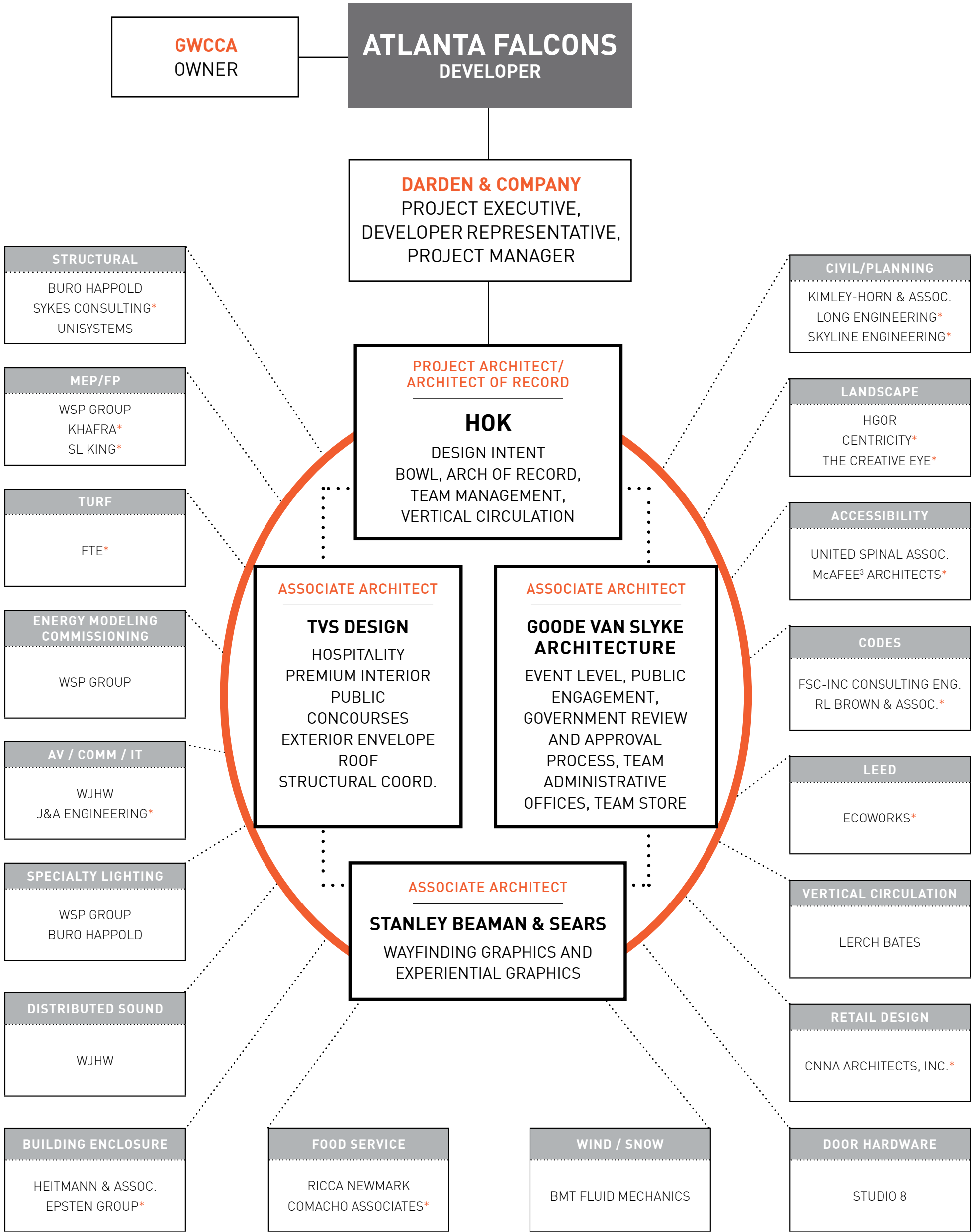
Firm	Discipline	Designation	School	Total
GVSA	Architecture	African American, Male	NC State	1
TVS Design	Architecture	African American, Female	U of Cincinnati	1
Darden & Company	Project Management	African American, Male	Georgia Tech	1
Total Interns				3

William E. Johnson, Architect  
Georgia Registration #013644

Bryan C. Hutchinson, Architect  
Georgia Registration #012885

# ATLANTA FALCONS

## MBS PROJECT ORGANIZATION CHART



\*DENOTES M/FBE FIRMS



Scope of Work	Firm Name	Contract Value (Includes All Change Orders)	Value of Scope to M/FBE Provider	EBO Change Order (Approved Additional Services)	Total EBO Contract Value	Invoiced to Date	Paid to Date	Percent Complete	EBO Actual PTD	% of Prime Contract Value	% of Total Contract Value	City of Atlanta Type of Certification
Architecture - Designer and Architect of Record	HOK	\$ 22,578,521.50				\$ 16,560,895.21	\$ 16,236,580.47	71.9%				
Architecture - Local	TVS Design		Not M/FBE, fee is part of HOK's fee									
Architecture - Local	CNNA		Not M/FBE, fee is part of HOK's fee									
Architecture - Local	Stanley Beaman Sears		\$ 1,219,865.00	\$ -	\$ 1,219,865.00	\$ 1,131,915.00	\$ 1,131,915.00	92.8%	5.9%	5.4%	2.9%	FBE
Architecture - Local	Goode Van Slyke		\$ 2,022,520.00	\$ 274,286.00	\$ 2,296,806.00	\$ 1,944,747.40	\$ 1,931,364.05	84.1%	10.0%	10.2%	5.5%	AABE
Civil Engineering - Prime Consultant	Kimley Horn	\$ 2,030,385.00				\$ 1,465,964.25	\$ 1,423,650.75	70.1%				
Civil Engineering - Local Team Member	Long Engineering		\$ 248,050.00	\$ 133,184.96	\$ 381,234.96	\$ 398,204.96	\$ 393,742.46	103.3%	21.2%	18.8%	0.9%	FBE
Civil Engineering - Local Team Member	Skyline Engineering		\$ 57,500.00	\$ 8,175.26	\$ 65,675.26	\$ 44,312.69	\$ 43,315.19	66.0%	3.0%	3.2%	0.2%	AABE
Landscape Architecture - Prime Consultant	HGOR	\$ 473,925.00				\$ 381,300.00	\$ 380,940.00					
Landscape Architecture - Local Team Member	The Creative Eye, LLC (TCE)		\$ 33,250.00	\$ -	\$ 33,250.00	\$ 31,250.00	\$ 31,150.00	93.7%	6.9%	7.0%	0.1%	AABE
Landscape Architecture - Local Team Member	Centricity, LLC		\$ 49,875.00	\$ -	\$ 49,875.00	\$ 39,655.00	\$ 39,175.00	78.5%	8.7%	10.5%	0.1%	FBE
Structural Engineering - Prime Consultant	Buro Happold	\$ 10,621,655.00				\$ 8,017,275.48	\$ 7,438,012.51	70.0%				
Structural Engineering - Local Team Member	Sykes Consulting		\$ 1,226,950.00	\$ 113,440.00	\$ 1,340,390.00	\$ 974,056.25	\$ 960,851.88	11.4%	12.9%	12.6%	3.2%	AABE
Structural Engineering - Roof Mechanization	Unisystems		Not M/FBE, fee is part of Buro Happold's fee									
Mech, Plumb, Elec and FP Engineer - Prime Consultant	WSP Flack & Kurtz	\$ 3,923,765.00				\$ 2,475,889.71	\$ 2,462,752.26	62.8%				
Mech, Plumb, Elec and FP Engineer - Local Team Member	SL King		\$ 600,000.00	\$ -	\$ 600,000.00	\$ 540,722.61	\$ 536,385.24	89.4%	15.8%	15.3%	1.4%	AABE
Mech, Plumb, Elec and FP Engineer - Local Team Member	Khafra		\$ 600,000.00	\$ -	\$ 600,000.00	\$ 414,684.92	\$ 401,125.28	66.9%	11.8%	15.3%	1.4%	AABE
LEED Administration	Ecoworks	\$ 172,000.00	\$ 172,000.00	\$ -	\$ 172,000.00	\$ 118,410.00	\$ 118,410.00	68.8%	100.0%	100.0%	0.4%	FBE
A/V	WJHW	\$ 899,954.00				\$ 517,330.54	\$ 505,073.70	56.1%				
A/V- Local Team Member	J & A Engineering		\$ 332,982.98	\$ 3,160.00	\$ 336,142.98	\$ 205,312.20	\$ 202,607.81	60.3%	28.6%	37.4%	0.8%	HABE
Field Drainage and Turf Design	FTE	\$ 75,000.00	\$ 75,000.00	\$ -	\$ 75,000.00	\$ 51,000.00	\$ 51,000.00	68.0%	100.0%	100.0%	0.2%	APABE
Food Service	Ricca Newmark Design (RND)	\$ 181,000.00				\$ 121,179.49	\$ 120,093.49	66.3%				
Food Service - Local Team Member	Comacho Associates		\$ 54,300.00	\$ -	\$ 54,300.00	\$ 32,580.01	\$ 32,580.01	60.0%	21.3%	30.0%	0.1%	HABE
Experiential Graphics	TBD	\$ -	\$ -	\$ -		\$ -						
Building Codes and Life Safety	FSC	\$ 314,000.00				\$ 277,353.00	\$ 272,692.50	86.8%				
Building Codes and Life Safety - Local Team Member	RL Brown		\$ 59,000.00	\$ -	\$ 59,000.00	\$ 12,512.50	\$ 12,512.50	21.2%	4.4%	18.8%	0.1%	AABE
Accessibility/ADA	United Spinal	\$ 89,500.00				\$ 32,037.50	\$ 30,537.50	34.1%				
Accessibility/ADA - Local Team Member	McAfee3 Architects		\$ 22,500.00	\$ -	\$ 22,500.00	\$ 14,962.50	\$ 14,962.50	66.5%	32.9%	25.1%	0.1%	AABE/FBE
Vertical Circulation	Lerch Bates	\$ 95,585.00				\$ 60,860.00	\$ 60,860.00	63.7%				
Door Hardware	Studio Eight	\$ 16,300.00				\$ 15,985.00	\$ 15,985.00	0.0%				
Building Envelope	Heitmann & Associates	\$ 290,776.00				\$ 209,190.00	\$ 182,256.00	0.0%				
Building Envelope	Epsten Group		\$ 38,000.00		\$ 38,000.00	\$ 9,250.00	\$ 9,250.00	24.3%	4.8%	13.1%	0.1%	FBE
Wind Engineering	BMTFM	\$ 170,000.00				\$ 170,000.00	\$ 170,000.00					
Wind Engineering	RWDI	\$ 49,000.00				\$ 49,000.00	\$ -	0.0%				
Total Contract Value (as of report date)		\$ 41,981,366.50	\$ 6,811,792.98	\$ 532,246.22	\$ 7,344,039.20	\$ 36,317,836.22	\$ 35,209,781.10	16.8%	17.5%	17.5%		

Mercedes-Benz Stadium Project  
HOK  
CONSULTANT SELECTION SUMMARY



Scope of Work	Firm Name	Role	M/FBE Firm
Architecture	HOK	Lead Designer	
Architecture	TVS Design	Local Team Member	
Architecture	Goode Van Slyke	Local Team Member	AABE
Civil Engineering	Kimley Horn	Lead Designer	
Civil Engineering	Long Engineering	Local Team Member	FBE
Civil Engineering	Skyline Engineering	Local Team Member	AABE
Structural Engineering	Buro Happold	Lead Designer	
Structural Engineering	Unisystems	Roof Mechanization	
Structural Engineering	Sykes Consulting	Local Team Member	AABE
Mech, Plumb, Elec and FP Engineer	WSP	Lead Designer	
Mech, Plumb, Elec and FP Engineer	SL King	Local Team Member	AABE
Mech, Plumb, Elec and FP Engineer	Khafra	Local Team Member	AABE
LEED Administration	Ecoworks	Lead Designer	FBE
Building Codes and Life Safety	FSC	Lead Designer	MBE
Building Codes and Life Safety -Local Team Member	RL Brown & Associates	Local Team Member	AABE
Accessibility/ADA	United Spinal	Lead Designer	
Accessibility/ADA	McAfee3 Architects	Local Team Member	AABE/FBE
Landscape Architecture - Prime Consultant	HGOR	Lead Designer	
Landscape Architecture - Local Team Member	The Creative Eye, LLC	Local Team Member	AABE
Landscape Architecture - Local Team Member	Centricity	Local Team Member	FBE
Audio/Visual	WHJW	Lead Designer	
Audio/Visual	J & A Engineering	Local Team Member	HABE
Field Drainage and Turf Design	FTE	Lead Designer	APABE
Food Service	Ricca Newmark Design (RND)	Lead Designer	
Food Service - Local Team Member	Comacho Associates	Local Team Member	HABE
Door Hardware	Studio Eight	Consultant	
Building Envelope	Heitmann And Associates	Lead Designer	
Building Envelope - Local Team Partner	Epsten Group	Local Team Member	FBE
Experiential Graphics	Stanley Beaman Sears	Lead Designer	FBE
Graphics and Wayfinding	Stanley Beaman Sears	Lead Designer	FBE
Wind Engineering	BMTFM	Consultant	
Vertical Circulation	Lerch Bates	Lead Designer	
<b>Summary</b>	<b># Firms Approved</b>		<b># M/FBE Firms Selected</b>
	32		17



## DEVELOPER HELD CONTRACTS EBO REPORT

Nov. 19, 2015

**DARDEN & COMPANY**  
A Limited Liability Company



Developer-Held Contracts

Scope of Work	Firm Name	Contract Value	Value of Scope to M/FBE Provider	Invoiced to Date	Paid to Date	Percent Complete	EBO % of Prime Contract Value	EBO % of Total Contract Value	EBO Paid To Date (%)	City of Atlanta Type of Certification
Surveyor	Long Engineering	\$ 848,872.25	\$ 848,872.25	\$ 765,896.80	\$ 758,869.30	89.4%	100.0%	6.6%	100.0%	FBE
Diversity Coordinator	Griffin & Strong, P.C.	\$ 340,000.00	\$ 340,000.00	\$ 153,000.00	\$ 153,000.00	45.0%	100.0%	2.7%	100.0%	AABE
Material Tester	NOVA	\$ 104,878.00		\$ 27,093.25	\$ 19,350.75	18.5%				
	Materials Managers & Engineers, Inc.		\$ 26,219.50	\$ 3,532.50	\$ -	0.0%	25.0%	0.2%	0.0%	APABE
Fundamental Commissioning	Working Buildings	\$ 626,800.00		\$ 171,731.80	\$ 154,916.80	24.7%				
Construction Materials Testing	AMEC	\$ 5,546,512.00		\$ 2,830,357.00	\$ 2,148,532.00	55.4%				
	Tri Tech / Aldridge		\$ 545,000.00	\$ 533,494.00	\$ 477,180.00	87.6%	9.8%	4.2%	15.5%	AABE
	Willmer Engineering Inc		\$ 730,000.00	\$ 715,268.00	\$ 446,399.00	61.2%	13.2%	5.7%	14.5%	FBE
	Dunlop NDT, LLC		\$ 300,000.00	\$ 131,282.00	\$ -	0.0%	5.4%	2.3%	0.0%	FBE
Geotechnical/Environmental Engineer	Langan	\$ 3,218,889.61		\$ 2,284,111.38	\$ 2,284,111.38	98.8%				
	Advanced Analytical Services		\$ 114,860.00	\$ 114,860.00	\$ 114,860.00	100.0%	3.6%	0.9%	3.6%	FBE
	Excalibur Drilling		\$ 166,812.35	\$ 166,812.35	\$ 166,812.35	100.0%	5.2%	1.3%	5.2%	FBE
	Contour Engineering		\$ 23,436.00	\$ 23,436.00	\$ 23,436.00	100.0%	0.7%	0.2%	0.7%	APABE
	Oasis Construction Services		\$ 28,475.00	\$ 28,475.00	\$ 28,475.00	100.0%	0.9%	0.2%	0.9%	FBE
	Willmer Engineering		\$ 601,194.88	\$ 601,194.88	\$ 562,599.07	93.6%	18.7%	4.7%	17.7%	FBE
Encollosure Peer Review	Morrison Hershfield	\$ 215,335.00		\$ 72,055.30	\$ 72,055.30	36.6%				
	ME^3 Engineering, LLC		\$ 67,500.00	\$ 6,734.40	\$ 6,734.40	10.0%	31.3%	0.5%	8.5%	AABE
MBS Sales Center	HHRM	\$ 1,922,527.00		\$ 1,347,913.50	\$ 1,347,913.50	100.0%				
	Uptime		\$ 383,032.00	\$ 383,032.00	\$ 383,032.00	100.0%	19.9%	3.0%	19.9%	AABE/FBE
	Atlanta Contract Glazing		\$ 24,569.00	\$ 24,569.00	\$ 24,569.00	100.0%	1.3%	0.2%	1.3%	FBE
	F & S Mechanical & Plumbing		\$ 133,912.00	\$ 133,912.00	\$ 133,912.00	100.0%	7.0%	1.0%	7.0%	FBE
	Alliance Fire Protection		\$ 15,625.00	\$ 15,625.00	\$ 15,625.00	100.0%	0.8%	0.1%	0.8%	FBE
	MBA Waste		\$ 1,980.00	\$ 1,980.00	\$ 1,980.00	100.0%	0.1%	0.0%	0.1%	FBE
	Southern Door and Plywood		\$ 13,491.00	\$ 13,491.00	\$ 13,491.00	100.0%	0.7%	0.1%	0.7%	FBE
	Construction Clean-Up		\$ 2,004.50	\$ 2,004.50	\$ 2,004.50	100.0%	0.1%	0.0%	0.1%	FBE
Totals		\$ 12,823,813.86	\$ 4,366,983.48	\$ 10,551,861.66	\$ 9,339,858.35	72.8%	34.1%	34.1%	35.5%	



Scope of Work	Firm Name	Role	M/FBE Firm
Surveyor	Long Engineering	Civil	FBE
Geotechnical/Environmental Engineer	Langan	Lead Environmental	
	Advanced Analytical Services	Reporting	FBE
	Excalibur Drilling	Excavation	FBE
	Contour Engineering	Lab Testing	APABE
	Oasis Construction Services	Equipment	FBE
	Willmer Engineering, Inc	Material Testing	FBE
Construction Material Testing	NOVA	Lead CMT	
	Materials Managers & Engineers	CMT	APABE
	AMEC	Lead CMT	
	Tri Tech Associates, Inc.	Material Testing	AABE
	Willmer Engineering, Inc	Material Testing	FBE
Project Diversity Coordinator	Griffin & Strong, P.C.	Public Relations	AABE
Fundamental Commissioning	Working Buildings	Commissioning	
Enclosure Peer Review	Morrison Hershfield	Consultant	
	ME^3 Engineering, LLC	Consultant	AABE
MBS Sales Center	HHRM	Contractor	
	Alliance Fire Protection	Fire Protection	FBE
	Anasteel & Supply Company	Construction Steel and Supplies	HABE/ FBE
	Atlanta Contract Glazing	Glass/ Glazing	FBE
	Construction Clean-Up	Janitorial Services	FBE
	F & S Mechanical	Mechanical	FBE
	MBA Waste	Waste Services	FBE
	Ram Tool & Supply	Construction Materials	FBE
	S. A. White Oil Company	Fuel	FBE
	Southern Door and Plywood	Doors/ Frames/ Hardware	FBE
	Uptime	Electrical	AABE/FBE
Summary	# Firms Approved		# M/FBE Firms Selected
	26		20



## CONSTRUCTION MANAGER JOINT VENTURE EBO REPORT

Nov. 19, 2015

**DARDEN & COMPANY**  
A Limited Liability Company



## Partnerships for Success

Every now and then a story comes along that invokes the thought: “THAT’S a great story...” or, “now THAT’S how it is supposed to go...” This is one of those times.

ARS Mechanical, LLC is a mechanical contractor that specializes in commercial and industrial heating, plumbing, ventilation and air conditioning (HVAC) repairs, maintenance, and installation. Owners, Sadat Nichols, and Conyers native, Alfred Shepard, founded ARS over 13 years ago and maintain the company’s headquarters in Lithonia, Georgia. It is an African-American owned, DBE certified entity.

ARS is responsible for insulation, fabrication, fire stopping, coring, and hydronic distribution in the Mercedes-Benz Stadium. And so begins the start to this great story. ARS is a principal and equity partner in the joint venture known as Atlanta Stadium Partners (“ASP”). This partnership is comprised of TD Industries (based in Texas) and Southland Engineering (based in California). ARS credits HHRM outreach initiatives with being the conduit for the companies joining together for this venture. In fact, ARS’s president, Sadat Nichols, credits the joint venture partnership – and the mentorship his company has received as a result of it – as being an extraordinary benefit to working on the new stadium project.

It is this component that makes the story one to get excited about. In speaking with Mr. Nichols, the true sincerity and appreciation one hears in his voice when talking about the mentorship his company is receiving is so much more powerful than the words themselves used to convey that message. And even then, the full import of the message doesn’t become clear until you speak with other (non-Atlanta Stadium Partners / non-ARS) members of the construction community who make it clear that such partnerships do not always offer that vital, crucial component of mentorship that Mr. Nichols has come to appreciate so much on this stadium construction project.

In fact, ASP is one of the largest subcontractors on the Mercedes-Benz Stadium project.<sup>1</sup> ARS, in its involvement with the stadium construction, not only self-performs but is also involved in the management of the work (and of lower tier subcontractors) of its portion of this construction feat. The scope of work – and its implementation – is huge. As a result, ARS is amassing an extraordinary level of experience that is sure to catapult it into the highest stratospheres of its field.

While ARS is no stranger to large projects (it was a joint venture partner for work on the international terminal at Hartsfield-Jackson Airport, and it has done work for the Government Services Administration on facilities in multiple states), it still appreciates the unique education that working on a complex, high profile project such as the Mercedes-Benz Stadium offers.

As a result of ARS's involvement on the stadium project, it has also increased its usual ranks of 33-34 employees by an additional 14 new hires, to ensure that it continues to meet the demands of such a large-scale project. In discussing the magnitude of the work involved on the Mercedes-Benz Stadium, Nichols pointed out that "[he] appreciates these efforts for providing opportunities...because it goes a long way to getting EBO firms involved in large scale projects...."

And as if that isn't enough, there is yet another "high-five" component to this winning story. ARS, prior to beginning its work on the stadium construction, had met the necessary qualifications and received the necessary certifications to perform fire safety work. Northstar Fire Protection (based in Texas), the company chosen to complete this portion of the construction, was having trouble finding Atlanta Metro area –based EBO participation in its niche field. Fast forward through outreach initiatives that brought the two firms together, and the final result is that ARS will also self-perform the fire sprinkler material and installation portion of the new stadium construction. The by-product of this portion of ARS's

---

<sup>1</sup> ASP, one of the largest subcontractors on the project, is tracking at 40% EBO participation on its portion of the Mercedes-Benz Stadium construction.





contractual duties is sure to lead to more work in the area of fire sprinkler installation.

Expanded scope of work opportunities and expanded work capacities usually go hand-in-hand with expanded company growth opportunities. Here's to ARS Mechanical and its winning story that has all of us cheering along the sidelines as it makes its way to the end zone (we hope you've got a great victory dance in store). Thank you to ARS and the Mercedes-Benz Stadium for the "THAT'S how it should be done!" story.

# Westside Works

“Next Level”

The Construction Training Program at Westside Works was selected for CURT’s 2015 Workforce Development Award. The Construction Users Roundtable (CURT) is the ***“The Owners Voice to the Construction Industry.”*** This award is designed to provide significant national and international recognition for extraordinary, exemplary, and innovative training and education programs which encourage individuals to pursue a career in the construction industry and/or enhance an individual’s construction skills.

On November 10<sup>th</sup>, Scott Shelar, CEFGA’s Executive Director and Managing Partner for Westside Works, along with representatives from CEFGA, HB Next, and the Mercedes-Benz Stadium Construction Team, attended the Award’s Gala to receive this prestigious award. As you can see, it takes a “team effort” to meet and exceed the program mission, which is to build the community from the inside out. In just over one year, the Construction Training Program at Westside Works has graduated 195 students and have placed 184 into full time employment. There are many great success stories with many more to come. To learn more about the program, please visit the website at [westsideworks.org](http://westsideworks.org).

Holder, Hunt, Russell, Moody, Joint Venture (HHRM, JV) Associates are committed to supporting this program by attending the Lunch & Learns Sessions. On Wednesday, October 21, 2015, HHRMJV Associates facilitated a lunch & learn session on the topic of “Communication”. The students were very engaged in the topic and participated in the classroom activities. HHRMJV Associates were Mr. Pete Milner and Mr. Steve Necessary who both spoke on the importance and effectiveness of communication.

The success of the Westside Works program has opened the doors for residents of Cobb County. The program is called ***“Build Cobb Partnership”*** which models the Westside Works Construction Training Program. The first class started on Monday, September 28, 2015, and graduated 16 which all were placed with employers on October 23, 2015.

## **Future Plans**

As of November 9, 2015, the Westside Works Construction Program will start operating from a temporary location at 800 Joseph E. Boone Blvd (Simpson Road Church of Christ).

The next Downtown Atlanta Consortium Group meeting will take place on Tuesday, November 17<sup>th</sup>, at 11 a.m., at The Collective at Cumberland, 3110 Sports Ave. Smyrna, GA 30080. We are always looking for business leaders to join the consortium.

The Westside Works staff prides themselves on their accomplishments which have embedded their footsteps in the community by gaining the trust of the citizens and business leaders.

## Mercedes-Benz Stadium Project

Holder-Hunt-Russell-Moody, A Joint Venture

M/FBE Paid to Date Summary, Report reflects invoices paid up to 10/2015



Scope of Work	Firm Name	Contract Value (Includes All Change Orders)	Original Contract Value for EBO Firms	EBO Change Order (Additional Services)	Total EBO Contract To Date	Invoiced to Date	Total Paid to Date	EBO Paid to Date (\$)	EBO Percent Complete	EBO Paid to Date (%)	EBO % of Prime Contract Value	EBO % of Total Contract Value	City of Atlanta Type of Certification
<b>ATLANTA MBS</b>													
Civil Engineer - Roadways Projects	Parsons Brinckerhoff	\$ 2,513,005				\$ 2,280,872	\$ 2,280,872		90.76%				
Surveyor & Utility Design	Long Engineering		\$ 418,832	\$ 94,841	\$ 513,673	\$ 445,477		\$ 433,838	84.46%	19.02%	20.44%	0.07%	FBE
Site Lighting	Williams, Russell, Johnson (WRJ)		\$ 167,970	\$ 19,375	\$ 187,345	\$ 187,345		\$ 187,345	100.00%	8.21%	7.46%	0.02%	AABE
										27.23%			
Contractor (Mangum Street Relocation)	Reeves Contracting Co.	\$ 3,208,311				\$ 3,208,311	\$ 3,208,311		100.00%				
Markings & Signage	Highway Services		\$ 27,000	\$ 5,984	\$ 32,984	\$ 32,984		\$ 32,984	100.00%	1.03%	1.03%	0.00%	FBE
Erosion Control	Clean Water Consultants		\$ 5,000	\$ (2,916)	\$ 2,084	\$ 2,084		\$ 2,084	100.00%	0.06%	0.06%	0.00%	FBE
Electrical	ME Contractors		\$ 20,000	\$ 8,646	\$ 28,646	\$ 28,646		\$ 28,646	100.00%	0.89%	0.89%	0.00%	FBE
Traffic Control	The Corbett Group		\$ 378,000	\$ (98,000)	\$ 280,000	\$ 280,000		\$ 280,000	100.00%	8.73%	8.73%	0.04%	AABE
Asphalt	Atlanta Paving		\$ 160,000	\$ 110,000	\$ 270,000	\$ 270,000		\$ 270,000	100.00%	8.42%	8.42%	0.03%	HABE
Trucking	MC Trucking		\$ 10,000	\$ 16,158	\$ 26,158	\$ 26,158		\$ 26,158	100.00%	0.82%	0.82%	0.00%	AABE
Fencing	C & C Fence		\$ 2,321	\$ 28,615	\$ 30,935	\$ 30,935		\$ 30,935	100.00%	0.96%	0.96%	0.00%	FBE
Trucking	Navigators Construction		\$ 5,874	\$ -	\$ 5,874	\$ 5,873		\$ 5,874	100.00%	0.18%	0.18%	0.00%	AABE
Trucking	Grier Brothers		\$ 101,000		\$ 101,000	\$ 100,270		\$ 100,270	99.28%	3.13%	3.15%	0.01%	AABE
Trucking	Harrell Hauling Inc.		\$ 50,000	\$ 140,193	\$ 190,193	\$ 190,193		\$ 190,193	100.00%	5.93%	5.93%	0.02%	AABE/FBE
Trucking	MAR Trucking		\$ 5,000		\$ 5,000	\$ 4,950		\$ 4,950	99.00%	0.15%	0.16%	0.00%	AABE
										30.30%			
GA Dome Utilities, Erosion Control, MBS Site Demo (Incl. Mt Vernon)	Dennis Taylor	\$ 1,722,441				\$ 1,722,441	\$ 1,722,441		100.00%				
Demolition	Southern Site Development		\$ 195,000		\$ 195,000	\$ 195,000		\$ 195,000	100.00%	11.32%	11.32%	0.03%	HABE
	C & C Fence		\$ 27,015	\$ (24,232)	\$ 2,783	\$ 2,783		\$ 2,783	100.00%	0.16%	0.16%	0.00%	FBE
	Cornerstone Demolition		\$ 544,700	\$ 6,970	\$ 551,670	\$ 551,670		\$ 551,670	100.00%	32.03%	32.03%	0.07%	FBE
										43.51%			
Mass Excavation and Site Grading	Reeves Contracting Co.	\$ 17,862,357				\$ 15,327,042	\$ 15,019,323		84.08%				
Paving	Atlanta Paving		\$ 1,900,000	\$ (1,761,120)	\$ 138,880	\$ 135,515		\$ 135,515	97.58%	0.90%	0.78%	0.02%	HABE
Engineering	Long Engineering		\$ 15,000	\$ 4,368	\$ 19,368	\$ 10,961		\$ 10,921	56.38%	0.07%	0.11%	0.00%	FBE
Blasting	Symmetry Rock Drilling		\$ 35,000		\$ 35,000	\$ 31,375		\$ 31,375	89.64%	0.21%	0.20%	0.00%	FBE
Trucking	Harrell Hauling Inc.		\$ 820,000	\$ 1,176,008	\$ 1,996,008	\$ 1,994,636		\$ 1,825,163	91.44%	12.15%	11.17%	0.26%	AABE/ FBE
Trucking	Grier Brothers		\$ 50,000	\$ 84,135	\$ 134,135	\$ 134,135		\$ 134,135	100.00%	0.89%	0.75%	0.02%	AABE
Trucking	MAR Trucking		\$ 5,000	\$ 10,640	\$ 15,640	\$ 15,640		\$ 15,640	100.00%	0.10%	0.09%	0.00%	AABE
Trucking	MC Trucking		\$ 5,000	\$ 41,020	\$ 46,020	\$ 46,020		\$ 46,020	100.00%	0.31%	0.26%	0.01%	AABE
Traffic Control	The Corbett Group		\$ 200,000	\$ 755,106	\$ 955,106	\$ 555,106		\$ 555,106	58.12%	3.70%	5.35%	0.12%	AABE
Shoring	American Shoring		\$ 267,452	\$ 52,500	\$ 319,952	\$ 275,486		\$ 275,486	86.10%	1.83%	1.79%	0.04%	FBE
Construction of the vault	NewGen		\$ 1,460,000		\$ 1,460,000	\$ 1,455,837		\$ 1,455,837	99.71%	9.69%	8.17%	0.19%	AABE
Trucking	R. S. Senter		\$ 381,295		\$ 381,295	\$ 381,295		\$ 381,295	100.00%	2.54%	2.13%	0.05%	FBE
										32.40%			
Auger Cast Piles	Berkel	\$ 7,762,314				\$ 7,762,314	\$ 7,374,198		95.00%				
Steel	Anatek		\$ 539,702	\$ 442,430	\$ 982,132	\$ 982,132		\$ 982,132	100.00%	13.32%	12.65%	0.13%	FBE/ HABE
Trucking	SAWA Transportation		\$ 78,639	\$ 80,858	\$ 159,497	\$ 159,497		\$ 159,529	100.02%	2.16%	2.05%	0.02%	AABE
Trucking	Amercon Construction Group		\$ 19,660	\$ 20,223	\$ 39,882	\$ 39,882		\$ 39,882	100.00%	0.54%	0.51%	0.01%	FBE
Miscellaneous Material	Ram Tool and Supply Company		\$ 3,935		\$ 3,935	\$ 3,935		\$ 3,935	100.00%	0.05%	0.05%	0.00%	FBE
Fuel	S.A. White Oil Company		\$ 33,703		\$ 33,703	\$ 33,703		\$ 33,703	100.00%	0.46%	0.43%	0.00%	FBE
	Anasteel		\$ 2,448		\$ 2,448	\$ 2,448		\$ 2,448	100.00%	0.03%	0.03%	0.00%	FBE/HABE
										16.57%			
Sheeting and Shoring	Berkel	\$ 748,266				\$ 643,818	\$ 579,436		77.44%				
Steel	Anasteel		\$ 231,075	\$ (7,727)	\$ 223,348	\$ 223,348		\$ 223,348	100.00%	38.55%	29.85%	0.03%	FBE/ HABE
Miscellaneous Material	Ram Tool and Supply Company		\$ 668		\$ 668	\$ 668		\$ 668	100.00%	0.12%	0.09%	0.00%	FBE
										38.66%			
Drilled Piers	ABE	\$ 9,061,054				\$ 9,061,054	\$ 8,762,126		96.70%				
	Ram Tool and Supply		\$ 20,000	\$ 2,514	\$ 22,514	\$ 22,514		\$ 22,514	100.00%	0.26%	0.25%	0.00%	FBE
	S. A. White Oil Company		\$ 75,000	\$ 58,418	\$ 133,418	\$ 133,418		\$ 133,418	100.00%	1.52%	1.47%	0.02%	FBE
	Anasteel & Supply		\$ 1,011,560	\$ 516,952	\$ 1,528,512	\$ 1,528,512		\$ 1,476,379	96.59%	16.85%	16.87%	0.20%	FBE/ HABE
	Capital City Machine Shop		\$ 30,000	\$ 232,866	\$ 262,866	\$ 262,866		\$ 262,866	100.00%	3.00%	2.90%	0.03%	AABE/FBE
										21.63%			
Superstructure	HHRM Self Perform	\$ 123,941,225				\$ 121,095,703	\$ 115,040,917		92.82%				
	Gunby		\$ 738,000	\$ 463,462	\$ 1,201,462	\$ 1,143,287		\$ 1,143,287	95.16%	0.99%	0.97%	0.15%	HABE
	Ram Tool		\$ 750,000		\$ 750,000	\$ 645,187		\$ 645,187	86.02%	0.56%	0.61%	0.10%	FBE
	Anatek		\$ 10,164,640		\$ 10,164,640	\$ 9,577,831		\$ 9,577,831	94.23%	8.33%	8.20%	1.31%	HABE/FBE
	Anasteel		\$ 18,700,000	\$ 855,961	\$ 19,555,961	\$ 19,555,961		\$ 19,555,961	100.00%	17.00%	15.78%	2.52%	HABE/FBE
	Bryson Constructors		\$ 2,121,909		\$ 2,121,909	\$ 2,121,909		\$ 2,121,909	100.00%	1.84%	1.71%	0.27%	AABE

Scope of Work	Firm Name	Contract Value (Includes All Change Orders)	Original Contract Value for EBO Firms	EBO Change Order (Additional Services)	Total EBO Contract To Date	Invoiced to Date	Total Paid to Date	EBO Paid to Date (\$)	EBO Percent Complete	EBO Paid to Date (%)	EBO % of Prime Contract Value	EBO % of Total Contract Value	City of Atlanta Type of Certification
	C. D. Moody Construction		\$ 11,869,789		\$ 11,869,789	\$ 11,782,214		\$ 10,250,801	86.36%	8.91%	9.58%	1.53%	AABE
	C. D. Moody Construction (COW)		\$ 950,000		\$ 950,000	\$ 561,124		\$ 561,124	59.07%	0.49%	0.77%	0.12%	AABE
	S. A. White		\$ 100,000		\$ 100,000	\$ 62,766		\$ 62,766	62.77%	0.05%	0.08%	0.01%	FBE
	Long Engineering		\$ 250,000		\$ 250,000	\$ 245,083		\$ 245,083	98.03%	0.21%	0.20%	0.03%	FBE
	Technique		\$ 53,000		\$ 53,000	\$ -		\$ -	0.00%	0.00%	0.04%	0.01%	AABE
	H.J. Russell		\$ 11,869,789		\$ 11,869,789	\$ 11,782,214		\$ 10,250,801	86.36%	8.91%	9.58%	1.53%	AABE
	Eastern Data		\$ 26,500		\$ 26,500	\$ 22,246		\$ 22,246	83.95%	0.02%	0.02%	0.00%	FBE/ APABE
	Freeman Forms dba My Supplies		\$ 6,663		\$ 6,663	\$ 6,663		\$ 6,663	100.00%	0.01%	0.01%	0.00%	FBE
	Contract Business Interiors		\$ 1,865		\$ 1,865	\$ 1,865		\$ 1,865	100.00%	0.00%	0.00%	0.00%	AABE
	The Printing People		\$ 105		\$ 105	\$ 105		\$ 105	100.00%	0.00%	0.00%	0.00%	HABE
	Eagle Safety Supply		\$ 2,638		\$ 2,638	\$ 2,638		\$ 2,638	100.00%	0.00%	0.00%	0.00%	FBE
										47.33%			
Shallow Foundation/ First Lift	Precision Concrete Construction, Inc.	\$ 25,225,867				\$ 20,586,156	\$ 20,335,578		80.61%				
	Technique		\$ 3,704,874	\$ 4,152,349	\$ 7,857,223	\$ 6,043,290		\$ 5,906,793	75.18%	29.05%	31.15%	1.01%	AABE
	Anatek		\$ 2,285,426	\$ 1,645,165	\$ 3,930,591	\$ 3,546,325		\$ 3,468,254	88.24%	17.06%	15.58%	0.51%	HABE/FBE
	Ram Tool		\$ 10,000	\$ 156,404	\$ 166,404	\$ 153,758		\$ 150,137	90.22%	0.74%	0.66%	0.02%	FBE
	Grier Brothers		\$ 74,925	\$ 64,189	\$ 139,114	\$ 139,114		\$ 121,797	87.55%	0.60%	0.55%	0.02%	AABE
										47.44%			
Friendship Baptist Church Demolition and Abatement	Kissberg Construction	\$ 194,220	\$ 194,220	\$ -	\$ 194,220	\$ 194,220	\$ 194,220	\$ 194,220	100.00%	100.00%	100.00%	0.02%	AABE/FBE
	Little Environmental		\$ 10,000		\$ 10,000	\$ 10,000		\$ 10,000	100.00%	5.15%	5.15%	0.00%	AABE
Structural Precast Material	Metromont	\$ 26,960,977				\$ 12,803,304	\$ 11,522,974	\$ -	42.74%				
	Anasteel & Supply Company		\$ 695,104	\$ (669,089)	\$ 26,015	\$ 26,015		\$ 26,015	100.00%	0.23%	0.10%	0.00%	HABE/FBE
	Bryson Constructors Inc.		\$ 1,715,773	\$ 1,942,752	\$ 3,658,525	\$ 1,717,042		\$ 1,166,139	31.87%	10.12%	13.57%	0.47%	AABE
	Architectural Precast Solutions		\$ 154,272		\$ 154,272	\$ 89,196		\$ 89,160	57.79%	0.77%	0.57%	0.02%	HABE
										11.12%			
Structural Steel Roof- Design Assist	Canam Steel Corporation	\$ 27,365,000				\$ 2,544,464	\$ 2,504,241		9.15%				
	American Custom Manufacturing		\$ 3,601,770	\$ (610,909)	\$ 2,990,861	\$ 286,274		\$ 286,274	9.57%	11.43%	10.93%	0.38%	AABE
	Bennett Logistics		\$ 4,441,592		\$ 4,441,592	\$ 761,501		\$ 611,010	13.76%	24.40%	16.23%	0.57%	FBE
	Champion Painting		\$ 1,339,362	\$ 857,350	\$ 2,196,712	\$ -		\$ -	0.00%	0.00%	8.03%	0.28%	HABE
	Ryjohn Steel		\$ 7,500	\$ 46,680	\$ 54,180	\$ 54,180		\$ 33,100	61.09%	1.32%	0.20%	0.01%	AABE
										37.15%			
Electrical	ICU Electric	\$ 68,758,790				\$ 13,756,332	\$ 12,408,265	\$ -	18.05%				
	Uptime (JV Partner)		\$ 8,288,229		\$ 8,288,229	\$ 2,077,636		\$ 1,609,491	19.42%	12.97%	12.05%	1.07%	AABE/FBE
	Uptime (Self-Performed Work)		\$ 8,288,229		\$ 8,288,229	\$ 979,926		\$ 855,152	10.32%	6.89%	12.05%	1.07%	AABE/FBE
	Mayer		\$ 99,378	\$ 7,900,622	\$ 8,000,000	\$ 3,297,717		\$ 3,297,717	41.22%	26.58%	11.63%	1.03%	FBE
	Boyette Brothers Company		\$ 2,898	\$ 567,858	\$ 570,756	\$ 589,342		\$ 589,342	103.26%	4.75%	0.83%	0.07%	FBE
	JJ Dal Supply		\$ 100,000		\$ 100,000	\$ -	\$ -	\$ -	0.00%	0.00%	0.15%	0.01%	AABE/ FBE
	B & S Supply		\$ 400,000		\$ 400,000	\$ -		\$ -	0.00%	0.00%	0.58%	0.05%	AABE
	Contract Business Solutions		\$ 4,000		\$ 4,000	\$ 4,000		\$ 4,000	100.00%	0.03%	0.01%	0.00%	AABE
										51.22%			
Mechanical & Plumbing	Atlanta Stadium Partners, A Joint Venture	\$ 120,226,808				\$ 29,999,292	\$ 28,499,327		23.70%				
	ARS (JV Partner)		\$ 6,538,447		\$ 6,538,447	\$ 1,897,182		\$ 1,499,965	22.94%	5.26%	5.44%	0.84%	AABE
	ARS (Self-Performed Work)		\$ 279,477	\$ 5,597,028	\$ 5,876,505	\$ 7,725,770		\$ 5,195,258	88.41%	18.23%	4.89%	0.76%	AABE
	F & S Mechanical		\$ 13,873,014	\$ 3,641,596	\$ 17,514,610	\$ 5,505,428		\$ 3,745,643	21.39%	13.14%	14.57%	2.25%	FBE
	H & R Commerical Flooring		\$ 8,495		\$ 8,495	\$ 8,495		\$ 8,495	100.00%	0.03%	0.01%	0.00%	FBE
	Peachtree Mechanical		\$ 2,000,851		\$ 2,000,851	\$ 864,995		\$ 650,651	32.52%	2.28%	1.66%	0.26%	FBE
	Precision Layout and Design		\$ 250,000	\$ (100,000)	\$ 150,000	\$ 152,141		\$ 140,424	93.62%	0.49%	0.12%	0.02%	HABE
	Vulcan Industrial Contractors		\$ 4,446,986	\$ (910,208)	\$ 3,536,778	\$ 524,854		\$ 442,682	12.52%	1.55%	2.94%	0.46%	FBE
	Southside Sheet Metal		\$ 4,553,955		\$ 4,553,955	\$ 2,068,607		\$ 1,531,795	33.64%	5.37%	3.79%	0.59%	AABE
	Amin Sheet Metal		\$ 1,151,065		\$ 1,151,065	\$ 113,631		\$ 83,356	7.24%	0.29%	0.96%	0.15%	AABE
	Atlanta Communications		\$ 15,565		\$ 15,565	\$ 15,565		\$ 15,565	100.00%	0.05%	0.01%	0.00%	AABE
	Alpha Insulation/ Waterproofing		\$ 124,846		\$ 124,846	\$ 33,911		\$ 14,551	11.66%	0.05%	0.10%	0.02%	APABE
										46.77%			
Church Demolition	Superior Rigging & Erecting Company	\$ 18,150				\$ 18,150	\$ 18,150		100.00%				
FOT Electrical	Inglett and Stubbs, LLC	\$ 198,085				\$ 198,084	\$ 198,084		100.00%				
Interior Masonry	Cornerstone Masonry Group, Inc.	\$ 10,904,735				\$ 3,304,470	\$ 2,974,023		27.27%				
	Anasteel Supply		\$ 1,200,000		\$ 1,200,000	\$ 382,379	\$ -	\$ 177,244	14.77%	5.96%	11.00%	0.15%	FBE/HABE
	TCM LLC		\$ 2,267,704		\$ 2,267,704	\$ 37,727	\$ -	\$ 20,308	0.90%	0.68%	20.80%	0.29%	FBE
										6.64%			
Exterior Enclosure	Crown Corr	\$ 47,792,502				\$ 6,946,186	\$ 6,251,567		13.08%				
	TCM Waterproofing		\$ 175,000		\$ 175,000			\$ -	0.00%	0.00%	0.37%	0.02%	APABE
	C & K United Sheet Metal		\$ 4,225,000	\$ 1,217,882	\$ 5,442,882	\$ 1,710,767	\$ -	\$ 81,000	1.49%	1.30%	11.39%	0.70%	AABE
	EGM		\$ 6,335,000	\$ 237,720	\$ 6,572,720	\$ 2,601,029	\$ -	\$ 2,282,825	34.73%	36.52%	13.75%	0.85%	AABE/FBE
	Exterior Metal Services		\$ 1,160,000		\$ 1,160,000	\$ -	\$ -	\$ -	0.00%	0.00%	2.43%	0.15%	FBE
	TBD		\$ 1,481,850		\$ 1,481,850			\$ -	0.00%	0.00%	3.10%	0.19%	TBD
										37.81%			



Scope of Work	Firm Name	Contract Value (Includes All Change Orders)	Original Contract Value for EBO Firms	EBO Change Order (Additional Services)	Total EBO Contract To Date	Invoiced to Date	Total Paid to Date	EBO Paid to Date (\$)	EBO Percent Complete	EBO Paid to Date (%)	EBO % of Prime Contract Value	EBO % of Total Contract Value	City of Atlanta Type of Certification
Architectural Precast	<b>Gate Precast Erection Company</b>	\$ 3,573,955				\$ 3,151,739	\$ 2,836,565		79.37%				
	Architectural Precast Solutions		\$ 95,932		\$ 95,932	\$ 47,966		\$ 47,966	50.00%	1.69%	2.68%	0.01%	HABE
	TCM Waterproofing		\$ 237,730		\$ 237,730	\$ 56,620		\$ 56,620	23.82%	2.00%	6.65%	0.03%	FBE
										<b>3.69%</b>			
Elevators	<b>Kone, Inc.</b>	\$ 10,626,569				\$ 2,167,386	\$ 1,950,648		18.36%				
	Mills Speciality Metals		\$ 1,000,000	\$ (20,313)	\$ 979,687	\$ 121,141		\$ -	0.00%	<b>0.00%</b>	9.22%	0.13%	FBE
Millwork	<b>Mortensen Woodwork, Inc.</b>	\$ 13,300,000				\$ 367,500	\$ 330,750		2.49%				
	Professional Carpentry		\$ 2,850,000		\$ 2,850,000				0.00%	<b>0.00%</b>	25.00%	0.43%	TBD
Fire Protection	<b>Northstar Fire Protection of TX</b>	\$ 8,067,520				\$ 2,923,634	\$ 2,631,270		32.62%				
	Alzan Services, LLC		\$ 2,480,000	\$ (2,408,531)	\$ 71,469	\$ 43,897		\$ 43,897	61.42%	1.67%	0.89%	0.01%	AABE / FBE
	ARS Mechanical		\$ 2,456,250		\$ 2,456,250	\$ 215,245		\$ 50,822	2.07%	1.93%	30.45%	0.32%	AABE
										<b>3.60%</b>			
Exterior Masonry	<b>Pyramid Masonry</b>	\$ 856,738				\$ 635,310	\$ 571,779		66.74%				
	Meadows Construction		\$ 200,000	\$ 14,185	\$ 214,185	\$ 183,753		\$ 183,753	85.79%	<b>32.14%</b>	25.00%	0.03%	AABE
Roadways Phase II	<b>Reeves Contracting, Inc.</b>	\$ 15,843,032				\$ 15,327,042	\$ 15,019,323		94.80%				
	Harrell Hauling		\$ 175,000	\$ 275,000	\$ 450,000	\$ 439,945		\$ 439,945	97.77%	2.93%	2.84%	0.06%	AABE/FBE
	NewGen		\$ 600,000		\$ 600,000	\$ 332,575		\$ 299,318	49.89%	1.99%	3.79%	0.08%	AABE
	Bonn J		\$ 401,898		\$ 401,898	\$ 401,898		\$ 401,898	100.00%	2.68%	2.54%	0.05%	FBE
	Anatek		\$ 2,596,882		\$ 2,596,882	\$ 456,951		\$ 456,951	17.60%	3.04%	16.39%	0.33%	FBE/ HABE
	Atlanta Paving		\$ 350,000	\$ 50,000	\$ 400,000	\$ 335,056		\$ 335,056	83.76%	2.23%	2.52%	0.05%	HABE
	Caden Construction Company		\$ 400,000		\$ 400,000	\$ 221,865		\$ 221,865	55.47%	1.48%	2.52%	0.05%	AABE
	C & C Fence		\$ 8,000		\$ 8,000	\$ 7,940		\$ 7,940	99.25%	0.05%	0.05%	0.00%	FBE
										<b>14.40%</b>			
Special Systems	<b>International Business Machines, Inc.</b>	\$ 60,956,550				\$ 11,433,031	\$ 10,289,728		16.88%				
	CoLiant Solutions		\$ 21,925,951	\$ (293,800)	\$ 21,632,151	\$ 2,833,777		\$ 1,493,430	6.90%	14.51%	35.49%	2.78%	FBE
	J & A Engineering		\$ 293,800		\$ 293,800	\$ 145,043		\$ 65,289	22.22%	0.63%	0.48%	0.04%	HABE
										<b>15.15%</b>			
Drywall and Acoustal Work Below 1061'	<b>Acousti Engineering of Florida</b>	\$ 17,810,993				\$ 3,517,827	\$ 3,166,044		17.78%				
	Alpha Insulation and Waterproofing		\$ 2,660,740	\$ 840,000	\$ 3,500,740	\$ 363,252		\$ 353,107	10.09%	11.15%	19.65%	0.45%	APABE
	J.S. 82 Construction Group		\$ 1,000,000		\$ 1,000,000	\$ 111,488		\$ 100,374	10.04%	3.17%	5.61%	0.13%	HABE
	AP Drywall		\$ 900,000		\$ 900,000	\$ 182,208		\$ 164,957	18.33%	5.21%	5.05%	0.12%	HABE
	Iwes Contractors, Inc.		\$ 1,340,030		\$ 1,340,030	\$ -			0.00%	0.00%	7.52%	0.17%	HABE
	Level Construction Services		\$ 637,937		\$ 637,937	\$ 87,546		\$ 87,546	13.72%	2.77%	3.58%	0.08%	AABE
										<b>19.53%</b>			
Switch Back Ramp Demolition	<b>D. H. Griffin Wrecking Company</b>	\$ 473,097				\$ 473,097	\$ 473,097		100.00%				
	Kelly Construction Company		\$ 17,010	\$ 15,814	\$ 32,824	\$ 32,824		\$ 32,824	100.00%	6.94%	6.94%	0.00%	AABE
										<b>6.94%</b>			
Drywall and Acoustical	<b>Marek Interior Systems, Inc.</b>	\$ 19,779,941				\$ 956,563	\$ 860,907		4.35%				
	Alpha Insulation and Waterproofing		\$ 5,661,000		\$ 5,661,000	\$ 36,746		\$ -	0.00%	0.00%	28.62%	0.73%	APABE
										<b>0.00%</b>			
Railings	<b>Raydeo Enterprises, Inc.</b>	\$ 8,363,060				\$ 311,335	\$ 280,202		3.35%				
	Remediation Group, Inc.		\$ 3,001,625		\$ 3,001,625	\$ 46,463		\$ 46,463	1.55%	16.58%	35.89%	0.39%	HABE
										<b>16.58%</b>			
Doors and Frames Material	<b>Southern Door and Plywood, Inc.</b>	\$ 3,225,081	\$ 3,152,215	\$ 72,866	\$ 3,225,081	\$ 180,459	\$ 172,943	\$ 135,669	4.21%	<b>0.10%</b>	100.00%	0.42%	FBE
Hardscape/ Landscape/ Irrigation	<b>Valleycrest Landscape Development</b>	\$ 5,726,763				\$ 105,511	\$ 94,959		1.66%				
	Site Scapes, LLC		\$ 1,855,617		\$ 1,855,617			\$ -	0.00%	<b>0.00%</b>	32.40%	0.24%	FBE
Switchback Stair Railing	<b>McPherson Enterprises, Inc.</b>	\$ 149,752				\$ 149,752	\$ 134,777		90.00%				
Elevator Steel	<b>Stein Steel and Supply Company</b>	\$ 1,140,000				\$ 310,566	\$ 279,509		24.52%				
	American Custom Manufacturing		\$ 958,300		\$ 958,300	\$ 310,566	\$ -	\$ 214,987	22.43%	76.92%	84.06%	0.12%	TBD
Site Waterproofing	<b>Alpha Insulation and Waterproofing, Inc.</b>	\$ 4,695,793	\$ 4,695,793		\$ 4,695,793	\$ 233,085	\$ 209,777	\$ 188,601	4.02%	<b>80.92%</b>	100.00%	0.60%	APABE
Concrete Material/ Purchase Order	<b>Argos USA Ready Mix</b>	\$ 914,693				\$ -	\$ -		0.00%				
Structural Peer/ Consultant Agreement	<b>KSI Structural Engineers</b>	\$ 12,215				\$ 12,215	\$ 12,215		100.00%				

Scope of Work	Firm Name	Contract Value (Includes All Change Orders)	Original Contract Value for EBO Firms	EBO Change Order (Additional Services)	Total EBO Contract To Date	Invoiced to Date	Total Paid to Date	EBO Paid to Date (\$)	EBO Percent Complete	EBO Paid to Date (%)	EBO % of Prime Contract Value	EBO % of Total Contract Value	City of Atlanta Type of Certification
Plaza Pile Caps & First Lift of Columns, West Side	New Gen Construction, LLC	\$ 703,525	\$ 672,077	\$ 31,448	\$ 703,525	\$ 708,325	\$ 637,493	\$ 637,493	90.61%	90.00%	100.00%	0.09%	AABE
Steel Stairs and Lids	Immec, Inc.	\$ 2,675,000				\$ 613,146	\$ 551,831		20.63%				
Waterproofing/ Caulking/Expansion Joints	Chambless Construction Specialties, Inc.	\$ 2,737,787				\$ 255,287	\$ 229,758		8.39%				
	Level Construction		\$ 1,200,000		\$ 1,200,000	\$ 16,658			0.00%	0.00%	43.83%	0.15%	AABE
	TCM Waterproofing		\$ 175,000		\$ 175,000	\$ 24,000			0.00%	0.00%	6.39%	0.02%	FBE
Specialities	Accessories Unlimited, Inc	\$ 5,273,873				\$ -	\$ -		0.00%				
	TBD		\$ 2,636,937		\$ 2,636,937			\$ -	0.00%	0.00%	50.00%	0.34%	TBD
Graphics and Wayfinding	L & H Signs Inc.	\$ 2,408,000				\$ -	\$ -		0.00%				
	TBD		\$ 746,480		\$ 746,480				0.00%	0.00%	31.00%	0.10%	TBD
Site Security / Fencing	Tusco, Inc.	\$ 1,415,000	\$ 1,415,000		\$ 1,415,000	\$ -	\$ -		0.00%	0.00%	100.00%	0.18%	FBE
CIP Aisle Steps	World Dynamics	\$ 1,507,000				\$ 40,750	\$ 36,675		2.43%				
	Southern Door and Plywood		\$ 14,500		\$ 14,500	\$ -		\$ -	0.00%	0.00%	0.96%	0.00%	FBE
	Anasteel		\$ 28,000		\$ 28,000	\$ -		\$ -	0.00%	0.00%	1.86%	0.00%	HABE/ FBE
Paint/ Wallcovering	Goodman Decorating Company	\$ 3,480,000				\$ -	\$ -		0.00%				
	TBD		\$ 1,078,800		\$ 1,078,800				0.00%	0.00%	31.00%	0.14%	TBD
Plaza Formwork	Skyline Forming of GA, Inc.	\$ 2,459,600				\$ -	\$ -		0.00%				
Carpet, resilient and rubber/ wood flooring and tile	Spectra Contract Flooring	\$ 6,957,532				\$ -	\$ -		0.00%				
	TBD		\$ 2,504,712		\$ 2,504,712				0.00%	0.00%	36.00%	0.32%	TBD
Miscellaneous Steel	Variable Steel Unlimited	\$ 2,315,000	\$ 2,315,000		\$ 2,315,000	\$ -	\$ -		0.00%	0.00%	100.00%	0.30%	AABE
Overhead Doors/ Loading Dock Equipment	Acousti Doors and Specialties, LLC	\$ 862,671				\$ -	\$ -		0.00%				
Asphalt Paving	Atlanta Paving and Concrete Construction Company	\$ 306,117	\$ 306,117		\$ 306,117	\$ -	\$ -		0.00%	0.00%	100.00%	0.04%	HABE
Resteel Material	Anasteel and Supply Company	\$ 918,351	\$ 918,351		\$ 918,351	\$ -	\$ -		0.00%	0.00%	100.00%	0.12%	HABE/FBE
Resteel Installation	Anatek, Inc.	\$ 431,359	\$ 431,359		\$ 431,359	\$ -	\$ -		0.00%	0.00%	100.00%	0.06%	HABE/FBE
CONSTRUCTION REQUIREMENTS													
Construction Requirements		\$ 20,317,240				\$ 4,173,544	\$ 4,153,766						
Fencing	C & C Fence (CR)		\$ 426,007		\$ 426,007	\$ 426,007		\$ 426,007	100.00%	10.26%	2.10%	0.05%	FBE
	Long Engineering (CR)		\$ 750,000	\$ -	\$ 750,000	\$ 452,001		\$ 452,001	60.27%	10.88%	3.69%	0.10%	FBE
	Ram Tools (CR)		\$ 141,082		\$ 141,082	\$ 141,082		\$ 141,082	100.00%	3.40%	0.69%	0.02%	FBE
Billed Direct	Allstate Waste (CR)		\$ 153,467		\$ 153,467	\$ 153,467		\$ 153,467	100.00%	3.69%	0.76%	0.02%	HABE
Contracted thru Waste Management	Allstate Waste (CR)		\$ 387,500		\$ 387,500	\$ 118,465		\$ 118,465	30.57%	2.85%	1.91%	0.05%	HABE
	Eagle Security (CR)		\$ 337,880		\$ 337,880	\$ 276,800		\$ 276,800	81.92%	6.66%	1.66%	0.04%	AABE/FBE
	Eastern Data (CR)		\$ 3,985		\$ 3,985	\$ 3,985		\$ 3,985	100.00%	0.10%	0.02%	0.00%	FBE/ APABE
	My Supplies (CR)		\$ 68		\$ 68	\$ 68		\$ 68	100.00%	0.00%	0.00%	0.00%	FBE
	The Printing People (CR)		\$ 975		\$ 975	\$ 975		\$ 975	100.00%	0.02%	0.00%	0.00%	HABE
JV Partner	C. D. Moody Construction (CR)		\$ 1,275,763		\$ 1,275,763	\$ 1,275,763		\$ 1,275,763	100.00%	30.71%	6.28%	0.16%	AABE
	Eagle Safety Supply, Inc. (CR)		\$ 45,768		\$ 45,768	\$ 45,768		\$ 45,768	100.00%	1.10%	0.23%	0.01%	FBE
	Bryson Constructors (CR)		\$ 76,223		\$ 76,223	\$ 76,223		\$ 76,223	100.00%	1.84%	0.38%	0.01%	AABE
INSURANCE, PERMITS, & FEES													
Insurance, Permits, Fees		\$ 10,203,383				\$ 7,875,606	\$ 7,875,606						
JV Partner	C. D. Moody Construction (Bonds)		\$ 873,984		\$ 873,984	\$ 873,984		\$ 873,984		11.10%	8.57%	0.11%	AABE
JV Partner	H. J. Russell (Bonds)		\$ 598,975		\$ 598,975	\$ 598,975		\$ 598,975		7.61%	5.87%	0.08%	AABE
GENERAL CONDITIONS													
		\$ 41,991,753				\$ 17,741,811	\$ 17,741,811						
Fencing	C & C Fence (GC)		\$ 46,024		\$ 46,024	\$ 46,024		\$ 46,024	100.00%	0.26%	0.11%	0.01%	FBE
Office Furniture	Contract Business Interiors (GC)		\$ 129,620		\$ 129,620	\$ 129,620		\$ 129,620	100.00%	0.73%	0.31%	0.02%	AABE
	A Action Vending (GC)		\$ 7,499		\$ 7,499	\$ 7,499		\$ 7,499	100.00%	0.04%	0.02%	0.00%	FBE/ AABE
	A Action Janitorial (GC)		\$ 88,271		\$ 88,271	\$ 88,271		\$ 88,271	100.00%	0.50%	0.21%	0.01%	FBE/AABE
	Twelve & Associates (GC)		\$ 58,658		\$ 58,658	\$ 58,658		\$ 58,658	100.00%	0.33%	0.14%	0.01%	FBE

Scope of Work	Firm Name	Contract Value (Includes All Change Orders)	Original Contract Value for EBO Firms	EBO Change Order (Additional Services)	Total EBO Contract To Date	Invoiced to Date	Total Paid to Date	EBO Paid to Date (\$)	EBO Percent Complete	EBO Paid to Date (%)	EBO % of Prime Contract Value	EBO % of Total Contract Value	City of Atlanta Type of Certification
Photos	Aerial Innovations of GA (GC)		\$ 2,980		\$ 2,980	\$ 2,980		\$ 2,980	100.00%	0.02%	0.01%	0.00%	FBE
Moving Services	B & B Movers (GC)		\$ 7,346		\$ 7,346	\$ 7,346		\$ 7,346	100.00%	0.04%	0.02%	0.00%	FBE/AABE
Electronics	Eastern Data (GC)		\$ 130,979		\$ 130,979	\$ 130,979		\$ 130,979	100.00%	0.74%	0.31%	0.02%	FBE/APABE
JV Partner	C. D. Moody Construction (GC Staff)		\$ 1,109,551		\$ 1,109,551	\$ 1,109,551		\$ 1,109,551	100.00%	6.25%	2.64%	0.14%	AABE
Consultant Agreement	Oasis Consulting Services, LLC (GC)		\$ 23,710		\$ 23,710	\$ 23,710		\$ 23,710	100.00%	0.13%	0.06%	0.00%	FBE
Work Order	Bryson Constructors (GC)		\$ 523,713		\$ 523,713	\$ 523,713		\$ 523,713	100.00%	2.95%	1.25%	0.07%	AABE
Printing Services	The Printing People(GC)		\$ 10,540		\$ 10,540	\$ 10,540		\$ 10,540	100.00%	0.06%	0.03%	0.00%	HABE
	My Supplies (GC)		\$ 84,248		\$ 84,248	\$ 84,248		\$ 84,248	100.00%	0.47%	0.20%	0.01%	FBE
	Ram Tools (GC)		\$ 6,525		\$ 6,525	\$ 6,525		\$ 6,525	100.00%	0.04%	0.02%	0.00%	FBE
	Bryson Constructors (GC Staff)		\$ 56,422		\$ 56,422	\$ 56,422		\$ 56,422	100.00%	0.32%	0.13%	0.01%	AABE
JV Partner	H. J. Russell (GC Staff)		\$ 615,076		\$ 615,076	\$ 615,076		\$ 615,076	100.00%	3.47%	1.46%	0.08%	AABE
FOT Landscaping	Widespread Landscaping		\$ 2,500		\$ 2,500	\$ 2,500		\$ 2,500	100.00%	0.01%	0.01%	0.00%	AABE
TOTALS		\$ 776,943,050.00	\$ 236,781,935.08	\$ 27,648,304.78	\$ 264,430,239.86	\$ 325,075,983.50	\$ 309,435,487.33	\$ 112,720,668.66	42.63%	36.4%		34.0%	

Please note: The invoiced to date values reflected above includes retainage, however the total paid to date values exclude retainage. The amounts reflected above do not include Proprietary Costs. Several deducts will be reflected due to unused cost associated with composite cleanup.

<b>Mercedes-Benz Stadium</b> Holder-Hunt-Russell-Moody, A Joint Venture <div>  </div>			
Scope of Work	Firm Name	Role	M/FBE Firm
<b>Drilled Piers</b>	<b>ABE</b>		N/A
	Anasteel & Supply Company	Construction Steel	HABE/ FBE
	Capital City Machine Shop	Welding	AABE/ FBE
	Ram Tool and Supply	Construction Material	FBE
	S. A. White Oil Company	Fuel	FBE
<b>Specialities</b>	<b>Accessories Unlimited, Inc</b>		N/A
<b>Overhead Doors/ Loading Dock Equipment/ Security Grilles</b>	<b>Acousti Doors and Specialities, LLC</b>		N/A
<b>Drywall and Acoustical Work below 1061'</b>	<b>Acousti Engineering Co. of FL</b>		N/A
	Alpha Insulation and Waterproofing	Insulation, sealants, waterproofing, expansion joints	APABE
	AP Drywall	Drywall and insulation	HABE
	Iwes Contractors, Inc.	Metal Stud Framing, drywall, finishing	HABE
	J.S.82 Construction Group	Metal Stud Framing, drywall, finishing	HABE
	Level Construction	Laborer and Rental Equipment	AABE
<b>Site Waterproofing</b>	<b>Alpha Insulation &amp; Waterproofing, Inc.</b>		APABE
<b>Resteel Material</b>	<b>Anasteel and Supply Company, LLC</b>		HABE/ FBE
<b>Resteel Installation</b>	<b>Anatek, Inc.</b>		HABE/ FBE
<b>Concrete Material</b>	<b>Argos USA Ready Mix USA</b>		N/A
<b>Asphalt Paving</b>	<b>Atlanta Paving and Concrete Construction Company, Inc.</b>		HABE
<b>Mechanical (Including Plumbing)</b>	<b>Atlanta Stadium Partners (ASP), JV</b>	Team Approach	N/A
	Alpha Waterproofing ans Insulation		APABE
	Amin Sheet Metal	Sheet Metal and installation	AABE
	ARS Mechanical	JV Partner- Insulation, fire stopping, coring, hydronic distribution piping, fabrication	AABE
	Atlanta Communications	Two-way radios	AABE
	Carter Insulation Services, LLC	Duct Installation	AABE
	Eastern Industrial Supply	Material Purchase	N/A
	F & S Mechanical	Mechanical	FBE
	H & R Commercial Flooring	Supplier	FBE
	Peachtree Mechanical Inc.	Mechanical	FBE
	Precision Layout and Design	Layout and Design	HABE
	Southside Sheet Metal	Sheet Metal and installation	AABE
	Universal Supply and Service	Material	FBE
	Vulcan Industrial Contractors Co. LLC	Insulation	FBE
<b>Auger Cast Piles</b>	<b>Berkel and Company Contractors, Inc.</b>		N/A
	Amercon Construction Group	Trucking	FBE
	Anasteel & Supply Company, LLC	Supplier	HABE/ FBE
	Anatek	Supplier	HABE/ FBE
	Ram Tool and Supply	Supplier	FBE
	SAWA Transportation	Trucking	AABE
	S. A. White	Fuel	FBE
<b>Sheeting/ Shoring</b>	<b>Berkel and Company Contractors, Inc.</b>		N/A
	Anasteel	Steel	HABE/ FBE
	Ram Tool and Supply	Supplier	FBE
<b>Ethylene Tetrafluoroethylene (ETFE)</b>	<b>Birdair</b>		N/A
<b>Roof/ Primary Façade- Design Assist</b>	<b>Canam Steel Corporation</b>		N/A
	American Custom Manufacturing	Catwalks	AABE
	Bennett International Group, LLC	Freight/ Heavy Haul	FBE
	Champion Painting	Painting	HABE
	Ryjohn Steel	Misc. Fabricator	AABE
<b>Fixed Stadium Seating</b>	<b>Camatic Seating Inc.</b>		N/A
	<b>Chamblless Construction Specialities</b>		N/A
	Level Construction	Labor/ Materials	AABE
	TCM Waterproofing, LLC	Waterproofing	
<b>Interior Masonry</b>	<b>Cornerstone Masonry, Inc.</b>		N/A
	Anasteel Supply	Rebar, Wire, CJ Materials, anchors	FBE/ HABE
	TCM Waterproofing, LLC	Masonry install, waterproofing	FBE
<b>Exterior Enclosure</b>	<b>Crown Corr Inc.</b>		N/A
	C & K United Sheet Metal	Metal Siding	AABE
	EGM	Glass/ Glazing	AABE/FBE
	Exterior Metal Services	Metal Siding	FBE
	TCM Waterproofing, LLC	Caulking	APABE
<b>Switch Back Ramp Demolition</b>	<b>D. H. Griffin Wrecking Co. Inc.</b>		N/A
	Kelly Construction Company	Grading	AABE/ FBE
<b>Visual Board Systems</b>	<b>Daktronics</b>		N/A
<b>GA Dome Utilities, Erosion Control, MBS Site Demo (Incl. Mt Vernon)</b>	<b>Dennis Taylor</b>		N/A
	C & C Fence	Barrier Wall and Fence	FBE

	Cornerstone Demolition and Grading	Saw cutting, demolition, hauling	FBE
	Southern Site Development (SSD)	Mt. Vernon Church Demolition	HABE
<b>Web Cameras</b>	<b>Earthcam</b>		N/A
<b>Architectural Precast</b>	<b>Gate Precast Erection Company</b>		N/A
	Architectural Precast Solutions	Patch and clean precast panels	HABE
	TCM Waterproofing, LLC	Caulking, sealing and final cleaning	FBE
<b>Operable Partitions</b>	<b>George F. Richardson, Inc.</b>		N/A
<b>Superstructure</b>	<b>HHRM JV</b>	Concrete Self-Perform	N/A
	Anasteel	Resteel Placement	HABE/FBE
	Anatek	Resteel Placement	HABE/FBE
	Bryson Construction	General Labor	AABE
	C. D. Moody Construction	JV Partner	AABE
	Contract Business Interiors Inc.	Furniture	AABE
	Eastern Data Inc.	Electronics	FBE/ APABE
	Freeman Forms and Supplies dba My Supplies	Office Supplies	FBE
	Gunby	Concrete Place/ Finish	HABE
	H.J. Russell	JV Partner	AABE
	Long Engineering	Curb and seal for concrete	FBE
	Ram Tool	Formwork/ Misc. Material	FBE
	S. A. White	Fuel	FBE
	Technique Concrete Construction	Place/ finish concrete caps	AABE
	The Printing People	Business Cards	HABE
<b>Paint/ Wallcoverings</b>	<b>Goodman Decorating Company, Inc.</b>		N/A
<b>Steel Stairs/ Lids</b>	<b>IMMEC, Inc.</b>		N/A
<b>Audio/Visual Equipment</b>	<b>International Business Machines, Inc.</b>		N/A
		Purchase and install conduit pathways, cabling and device connections	FBE
	CoLiant Solutions, Inc.		
	J & A Engineering	Engineering Services	HABE
<b>Electrical</b>	<b>ICU, JV</b>	Team Approach	N/A
	B & S Supply	Electric Supply	AABE
	Boyette Brothers Excavation	Excavation	FBE
	Contract Business Interiors	Furniture supplier	AABE
	JJ Dal Supply Company	Electrical Supplier	FBE/ AABE
	Mayer	Electrical Supplier	FBE
	Uptime	Electrical JV Partner	AABE/ FBE
<b>Food Service Equipment</b>	<b>Johnson-Lancaster and Associates, Inc.</b>		N/A
		Friendship Baptist Church (FBC)	
	<b>Kissberg Construction</b>	Abatement and Demolition	AABE/ FBE
	C & C Fence	Fencing	FBE
	Eagle Security	Security	AABE/FBE
	Little Environmental	Abatement of FBC	AABE
<b>Structural Peer Agreement</b>	<b>KSI Structural Engineers</b>		N/A
<b>Conveying Systems</b>	<b>Kone, Inc.</b>		N/A
		Escalator cladding and elevator cab interiors	FBE
	Mills Specialty Metals		
<b>Graphics and Wayfinding</b>	<b>L &amp; H Signs, Inc.</b>		N/A
<b>Layout Engineering</b>	<b>Long Engineering</b>	Layout	FBE
<b>Srike Curtains</b>	<b>Maxson and Associates, Inc.</b>		N/A
<b>FOT Water and Sewer Connection</b>	<b>McKenney's Inc.</b>		N/A
<b>Drywall and Acoustical</b>	<b>Marek Brothers Systems, Inc.</b>		N/A
	Alpha Insulation and Waterproofing, Inc.	Insulation, firestop	APABE
<b>Switchback Stair Railing</b>	<b>McPherson Enterprises, Inc.</b>		N/A
<b>Structural Precast Material</b>	<b>Metromont Corporation</b>		N/A
	Anasteel and Supply Company	Material Supplier	HABE/FBE
	Bryson Constructors	Transportation, caulking	AABE
	Architectural Precast Solutions	Field Finishing	HABE
<b>Millwork</b>	<b>Mortensen Woodwork, Inc.</b>		N/A
	Professional Carpentry	Millwork installation	AABE
<b>Plaza Pile Caps and First Lift of Columns</b>	<b>New Gen Construction, LLC</b>	(Westside of Plaza)	AABE
<b>Fire Protection</b>	<b>Northstar Fire Protection of TX</b>		N/A
	ARS Mechanical	Fire Sprinkler material/ installation	AABE
	Alzan Services	Field Staff Parking	AABE/FBE
<b>Roadway Engineering/ Design</b>	<b>Parsons Brinckerhoff</b>		N/A
	Long Engineering	Civil	FBE
	Williams, Russell, Johnson (WHR)	Site Lighting	AABE
<b>Shallow Foundations/ First Lift</b>	<b>Precision Concrete Construction, Inc.</b>		N/A
	Anatek, Inc.	Supply and install rebar	HABE/ FBE
	Ram Tool	Miscellaneous material	FBE
		Supply, installation of concrete material, etc.	AABE
	Technique Concrete Construction		
	Grier Brothers	Trucking	AABE
<b>Exterior Masonry</b>	<b>Pyramid Masonry Contractors</b>		N/A
	Meadows Construction	Masonry Installation	AABE
<b>Railings</b>	<b>Raydeo Enterprises, Inc.</b>		N/A
	Remediation Group Inc.	Fabrication and installation support	HABE
<b>Relocation of Mangum Street / MLK Demo (Roadways/ Rework)</b>	<b>Reeves Young, LLC</b>		N/A
	Atlanta Paving	Asphalt	HABE
	C & C Fence	Fencing	FBE



	Clean Water Consultants	Erosion Control/ Landscaping	FBE
	Grier Brothers	Trucking	AABE
	Harrell Hauling, Inc.	Trucking	AABE/FBE
	Highway Services	Marking and Signage	FBE
	M E Contractors Inc.	Electrical	FBE
	MAR Trucking	Hauling	AABE/ FBE
	MC Trucking	Trucking	AABE
	Navigators Construction	Trucking	AABE
	The Corbett Group	Traffic Control	AABE
<b>Mass Excavation/ Excavation Support- Includes ACP Support</b>	<b>Reeves Young, LLC</b>		N/A
	Atlanta Paving	Paving	HABE
	Grier Brothers	Trucking	AABE
	Harrell Hauling, Inc.	Trucking	AABE/FBE
	Long Engineering	Engineering	FBE
	MAR Trucking	Hauling	AABE/ FBE
	MC Trucking	Trucking	AABE
	R. S. Senter	Trucking	FBE
	Symmetry Rock Drilling	Blasting	FBE
	The Corbett Group	Traffic Control	AABE
<b>Utilities and Strom Water Detention</b>	<b>Reeves Young, LLC</b>		N/A
	NewGen Construction	Construction of the vaults	AABE
	American Shoring	Shoring	FBE
<b>Roadways Phase II</b>	<b>Reeves Young, LLC</b>		N/A
	Anatek	Supplier	FBE/HABE
	Atlanta Paving	Paving	HABE
	Bonn J	Highway, street and bridge construction	FBE
	Caden Construction Company	Construction Management	AABE
	Harrell Hauling, Inc.	Trucking	AABE/FBE
	C & C Fence	Fencing	FBE
	NewGen Construction	Concrete	AABE
<b>Plaza Formwork</b>	<b>Skyline Forming of GA, Inc.</b>		N/A
<b>Doors and Frames Material</b>	<b>Southern Door and Plywood, Inc.</b>		FBE
<b>Carpet, Resilient and Rubber, Wood Flooring and Tile</b>	<b>Spectra Contract Flooring</b>		N/A
<b>AASHTO Girders Plaza</b>	<b>Standard Concrete</b>		N/A
<b>Elevator Steel</b>	<b>Stein Steel and Supply Company</b>		N/A
<b>Church Demolition</b>	<b>Superior Rigging and Erecting Company</b>		N/A
	American Custom Manufacturing (ACM)	Supplier	AABE
<b>Site Security/ Fencing</b>	<b>Tusco, Inc.</b>		FBE
<b>Roof Mechanization</b>	<b>Uni-Systems Engineering</b>		N/A
<b>Hardscape/ Landscape/ Irrigation</b>	<b>Valleycrest Landscape Development, Inc.</b>		N/A
	Site Scapes	Supplier	FBE
<b>Miscellaneous Steel</b>	<b>Variable Steel Unlimited</b>		AABE
<b>Waste Services</b>	<b>Waste Management</b>		N/A
	Allstate Waste	Waste Services	HABE
<b>CIP Aisle Steps</b>	<b>World Dynamics, LLC</b>		N/A
<b>Construction Requirements/ General Conditions</b>	A Action Janitorial	Janitorial Services	AABE/FBE
	A Action Vending	Vending Services	AABE/FBE
	Aerial Innovations of GA	Photos	FBE
	Allstate Waste	Waste Services	HABE
	B & B Movers	Moving Services	AABE/FBE
	Brand Energy Solutions, LLC	Wind screen on Walkways	N/A
	Bryson Constructors, Inc.	Work Order	AABE
	C & C Fence	Fencing	FBE
	C. D. Moody Construction	JV Partner	AABE
	Contract Business Interiors	FFE/ Cubicle	AABE
	Eagle Safety Supply, Inc.	Supplier	FBE
	Eagle Security Services	Security Guards	AABE/ FBE
	Eastern Data Inc.	Electronics	FBE/ APABE
	Freeman Forms & Supplies dba My Supplies	Office Supplies	FBE
	H. J. Russell	JV Partner	AABE
	Long Engineering	Engineering Services	FBE
	Multivista Southeast, LLC	Photography	N/A
	Oasis Consulting Services	Environmental Consultant	FBE
	Ram Tools	Tools & supplies	FBE
	The Printing People	Business Cards	Reprographics
	Twelve & Associates	Security Systems	FBE
	Widespread Landscaping	FOT Landscape	AABE
<b>Summary</b>	<b># Firms Approved</b>		<b># M/FBE Firms Selected</b>
	154		92